



**REPORT**  
**ON THE ACTIVITIES OF THE REGIONAL  
COOPERATION COUNCIL SECRETARIAT**

**For the period 1 January – 31 March 2014**

**BY THE SECRETARY GENERAL OF THE REGIONAL  
COOPERATION COUNCIL**

**SUBMITTED TO THE BOARD OF THE REGIONAL COOPERATION COUNCIL IN  
LINE WITH ARTICLE 15 OF THE STATUTE OF THE REGIONAL  
COOPERATION COUNCIL**

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# **REPORT ON THE ACTIVITIES OF THE RCC SECRETARIAT**

**1 JANUARY – 31 MARCH 2014**

This report on the activities of the Regional Cooperation Council (RCC) Secretariat is submitted by the Secretary General of the RCC to the RCC Board in line with Article 15 of the Statute of the RCC. It covers the period 1 January – 31 March 2014.

## **I. Executive Summary**

The reporting period was characterized by the process of starting the implementation of RCC's new SWP 2016 – 2016 and its central pillar - the South East Europe 2020 Strategy (SEE 2020) entitled: Jobs and Prosperity in a European Perspective, as well by intensive consultations of the RCC Secretary General (SG) with RCC participants, regional organizations and initiatives, as well as by a substantive dialogue with European Union (EU) institutions, in particular the European Commission (EC). The increased synergy between RCC and the SEECP has contributed to a functional and substantial correlation and coherence of the various efforts in the region, thus infusing the greatest added-value to the overall SEE regional cooperation.

The RCC Secretariat continued to monitor closely the developments in the region, in particular those related to regional cooperation activities in general as well as those pertaining to the EU enlargement process. The region upheld the positive momentum in nurturing reconciliation and tolerance, moving forward with solving some of the open and protracted issues and assuming a greater responsibility within the process of European and Euro-Atlantic integration. The efforts invested both by the RCC participants from SEE and the EU generated, in different degrees, further progress on the EU integration path.

Progress has been made by the RCC participants from SEE in the European integration process. More specifically, Montenegro continued to advance in the accession negotiations. Serbia formally started its accession negotiations at the first intergovernmental conference on 21 January 2014 and is undergoing the process of screening. The negotiations for a Stabilization and Association Agreement (SAA) with Kosovo\* are well underway. Moldova's EU's aspirations are pursued within a different institutional framework - the European Neighborhood Policy's Eastern Partnership. The EU is ready to sign at the latest in June 2014 an Association Agreement, including a Deep and Comprehensive Free Trade Area. In addition, the EU decided to extend visa-free travel to the Schengen area for Moldovan citizens.

The strategic synergy between the RCC and the South East Europe Cooperation Process (SEECP) Chairmanship-in-Office (C-i-O) has been strengthened which consequently resulted in a better coordination of the regional cooperation in SEE. The meeting of the SEECP political directors and the informal Meeting of the SEECP Ministers of Foreign Affairs

\*This designation is without prejudice to positions on status, and is in line with UNSCR 1244 and the ICJ Opinion on the Kosovo declaration of independence.

(MFAs) marked the start-up of the reflection process on the SEECP future and the set-up of an Ad-hoc Working Group aimed at exploring possibility of adapting the SEECP to the evolving realities of the SEE region.

The RCC Secretariat started the implementation of the SWP 2014 – 2016, and focused especially on the preparatory activities pertinent for the implementation of the SEE 2020 Strategy: (i) development of regional action plans, (ii) support to drafting of national action plans, and (iii) putting in place the monitoring framework to track progress of the SEE 2020 Strategy implementation. All of these activities are envisioned to converge in a SEE 2020 Baseline report to be prepared by the RCC Secretariat and presented to the SEE 2020 Governing Board during June 2014.

Within the Integrated Growth Pillar, the preparation of flagship initiatives on investment was initiated. Furthermore, the terms of reference for the Joint Working Group on Investment (WGI) were finalized, which aim to assist the achievement of the SEE 2020 goals, by coordinating investments policies and investment promotion efforts in the region.

Within the Smart Growth Pillar, the RCC Secretariat's efforts focused on supporting the relevant regional cooperation platforms: Education Reform Initiative for SEE (ERI SEE); RCC Task Force on Culture and Society (TFCS) to engage in concrete activities envisaged by the SEE 2020 Strategy, and preparing the establishment of a regional platform on research and innovation.

Consultations were held with the ministries in charge of culture from the Western Balkans, during which they reiterated interest in development and implementation of regional objectives envisaged by the Culture and Creative Sectors dimension of the SEE 2020 Strategy, matching the national priorities in the respective areas: continuation of Ljubljana Process, support to audio-visual industry and creation of a Regional design incubator.

The RCC Secretariat continued to cooperate closely with the Energy Community Secretariat (ECS) focusing on the ECS contribution to drafting quantitative indicators, the ECS inputs for Regional Action Plan concerning the Energy Dimension of the SEE 2020 Strategy Sustainable Growth Pillar and other initial activities in the implementation of this Strategy. It has also supported the Central European Initiative (CEI) in the preparation of the Regional sector Stakeholders conference on advanced bio-fuels and rural innovation.

Consultations were held with the South-East Europe Transport Observatory (SEETO), as the transport dimension coordinator of the SEE 2020 Strategy Sustainable Growth Pillar, on the modalities of implementing the SEE 2020 Strategy regional Action Plan and flagship initiatives. Other preparatory activities were also initiated with the Joint Service Provision Area Initiative (JSPAI), the United Nation Commission for Europe (UNECE) and the ISIS Programme Secretariat.

The RCC Secretariat organized two consultative meetings which gathered the Regional Environmental Center for Central and Eastern Europe (REC) as the Coordinator of the Environmental Dimension of the SEE 2020 Sustainable Growth Pillar, the Standing Working Group for Regional Rural Development (SWG RRD) as the structure with close links to national authorities in charge of key SEE 2020 strategy actions in relation to its environmental dimension and other regional platforms, which provided vital contributions for the Environment Dimension of SEE 2020 Strategy in the fields of climate change adaptation and integrated water resources management, respectively.

The RCC Secretariat supported the establishment of the Food and Beverages Expert Group (which firstly met on 4 March 2014) and joined the efforts aiming at the creation of a Tourism Expert Group under the auspices of the SEE Investment Committee.

The RCC Secretariat focused on the preparation of the regional Action Plan to promote employment in SEE based on the agreed priorities on increased labor mobility, better labor market governance and the promotion of social economy initiatives, by conducting various activities in cooperation with other regional platforms and initiatives.

The RCC Secretariat hosted the third meeting of the SEE Health Network (SEEHN), on 12 March 2014 and agreed on the SEEHN role in the implementation of the SEE 2020 Strategy health dimension.

Within the Governance for Growth Pillar, the RCC Secretariat's efforts focused on the elaboration of the regional Action Plan for the SEE 2020 Strategy Anticorruption dimension, in cooperation with the Regional Anticorruption Initiative (RAI). Furthermore, terms of reference for consultancy services were elaborated and published for: Regional Action Plan in the area of Justice; public administration reform; development of research and methodology on Corruption Risk Assessment in public institutions and on corruption proofing of legislation in SEE.

Within the justice and home affairs and security cooperation priority area of the RCC SWP 2014 - 2016, gap analyses of the regional cooperation in the field of migration management and fighting organized crime were initiated. The RCC Secretariat continued with activities aimed at building operational links between Regional Initiatives and Task Forces (RI&TF) in the security and defense sectors and motivating them to join efforts, inter alia, in resource distribution in the implementation of projects. The RCC Secretariat has also participated in and co-chaired the Regional Steering Group (RSG) meeting on Small Arms and Light Weapons of SEESAC held in Belgrade on 12 February 2014.

The RCC Secretariat participated in the 12th meeting of the SEECF Parliamentary Dimension Working Group (Bucharest, 16 March 2014), aimed at preparing the inaugural session of the SEECF – Parliamentary Assembly (PA).

At the end of March 2014, the RCC Secretariat launched its redesigned website, adjusted to provide better insight into SEE 2020 strategy and activities related to it as well as the organisation's activities in general. At the beginning of 2014 the RCC Secretariat launched RCC's Facebook and YouTube profiles.

The RCC Secretariat celebrated its 6th anniversary on 27 February 2014, marking it with awarding the South East European Centre for Entrepreneurial Learning (SEECF) as second Champion of Regional Cooperation.

## **II. General and institutional aspects of the RCC Secretariat's activities**

### ***RCC Board Meeting***

The 22<sup>nd</sup> meeting of the RCC Board, held on 27 February 2014 in Sarajevo, was attended by the representatives of all RCC Board participants, with the exception of Moldova.

The RCC Board meeting: 1) approved the Report of the RCC Secretary General on the activities of the RCC Secretariat in the period 1 October - 31 December 2013 and the information on the activities carried out in the period 31 December 2013 - 27 February 2014, related to the implementation of the SEE 2020 and the RCC Strategy and Work Programme 2014 - 2016; 2) agreed with the proposal to introduce the practice of placing the representative of the SEECP C-i-O next to the RCC Secretary General at the RCC Board meetings; 3) took note of the information about the new organigram of the RCC Secretariat, the proposal to extend the MoU between RCC and CEI and a MoU between RCC and VEF, the amendments to the Rules of Procedure for the RCC Board as well as the issue of ICMPD's participation in the RCC.

The meeting of the Financial Sub-Committee to the RCC Board, held on 2 April 2014, recommended to the RCC Board to adopt a decision on the approval of the Financial Report of the Secretary General for the year 2013.

### ***Coordination between the SEECP and the RCC***

The 14<sup>th</sup> Coordination meeting, held on 26 February 2014 in Sarajevo, gathered the Romanian SEECP C-i-O and the previous SEECP C-i-O the Former Yugoslav Republic of Macedonia, the RCC Secretariat and the EU institutions.

The Coordination meeting reaffirmed its support to the current SEECP C-i-O's priorities and activities, most notably to the upcoming conference dedicated to entrepreneurship and the SMEs and welcomed the C-i-O's intention to hold the first meeting of the Ad-hoc Working Group on the SEECP future at the RCC premises in Sarajevo, back-to-back with the next meeting of the RCC Board. It also took note of the proposal to deepen cooperation of the RCC and the SEECP with the Adriatic-Ionian Initiative and the EU Strategy for the Danube Region.

At the meeting of the SEECP Political Directors, held on 17 February 2014 in Bucharest, the participants adopted the following conclusions: 1) the reflection process on the future of the SEECP has been launched within the established Ad-hoc Working Group. The representatives of the SEECP participating states expressed readiness to support all decisions on strengthening regional cooperation and on the role of the SEECP in this respect; 2) the ad-hoc Working Group will be consisted of the SEECP participants and the RCC Secretariat's representatives; 3) The complementarity of the priorities and the proper coordination within Troika will be ensured; 4) The importance of strengthening of the image of the SEECP at European and regional levels has been noted; 5) Strengthening cooperation and coordination between the SEECP and the RCC is welcomed; 6) The involvement of other RCC participants from SEE will be facilitated through finding the most appropriate way.

The Romanian SEECP C-i-O also hosted on 18 February 2014, in Bucharest, the second informal meeting of SEECP MFAs. The startup of the reflection Process on the SEECP future was the main result of the meeting. The RCC Secretariat expressed its readiness to host the meeting of the Ad-hoc Working Group. There was an overall awareness about the need to find political and legal ways in order to ensure the EU perspective of the region as a whole and that the next SEECP Summit was expected to bring a decision in this matter. The MFAs, other heads of delegations and special guests praised the RCC and the SEE 2020 Strategy and expressed full political support for its implementation.

### ***Consultations of the RCC Secretary General with RCC participants***

The RCC SG, as part of his permanent dialogue with the RCC participants, held meetings and consultations with high-level officials from the EU, Moldova and Turkey. During these consultations, the RCC SG informed about the work done on the implementation of the SEE 2020 Strategy and RCC SWP 2014-2016 so far and the planned next steps. He stressed in particular the work linked with the development of the national and regional action plans and the strong focus on measuring progress through quantitative and qualitative indicators and underlined that these elements altogether will constitute the SEE 2020 Strategy Baseline Report that the RCC wants to produce by June this year. The RCC SG further clarified that the Governing Board of the SEE 2020 Strategy will adopt the Baseline Report by the next SEECP Summit and the RCC Annual meeting and ensured that after this Governing Board meeting he will report to the RCC Annual meeting as well as to the Ministerial meeting of the SEECP on the results achieved in the implementation of the SEE 2020 Strategy.

The meetings with high-level officials from Moldova and Turkey aimed at exploring the possible ways of engaging these RCC participants in the SEE 2020 Strategy implementation. The RCC SG in particular welcomed their interest to be involved in different activities related to the implementation of the Strategy. He also underlined that the RCC will continue to stay committed and ready to continue providing operational support to the SEECP and C-i-O. The RCC SG further reflected on the meeting of the SEECP Political Directors and the Informal meeting of the SEECP MFAs, both held under the Romanian SEECP C-i-O on 17-18 February 2014 in Bucharest, welcoming the decision to include the RCC in the established Ad-hoc Working Group. This will allow the RCC to contribute to the work of this body, especially with regard to the project and result oriented dimension of the SEECP.

### ***Cooperation with the EU and other Brussels-based institutions***

The RCC LO Brussels continued its activities to represent RCC before the EU institutions and other Brussels-based organizations and stakeholders; to inform them on RCC's role and activities, including on the implementation of RCC SWP 2014-2016 and the SEE 2020 Strategy; to prepare the visits and meetings of the RCC SG and the RCC Deputy SG/Head of Programme department in Brussels and to assist the RCC experts in their contacts with the institutions; to provide regular and timely information and documents to the RCC Secretariat about EU decisions and discussions relevant to the region and to the RCC priority areas, as well as to follow closely the developments of the EU Enlargement process.

In the period under consideration, the RCC LO had a number of meetings with different representatives of the EU institutions and bodies, ambassadors and diplomats from the SEE region accredited to the EU and had organized a number of meetings for the RCC SG with high-level officials of the EU and other Brussels-based institutions, including the EC Director General for Enlargement, the Deputy Head of the Cabinet of the Commissioner for Enlargement and European Neighborhood Policy, as well as the Director for Western Europe (non-EU), Western Balkans and Turkey of the EEAS. The RCC LO also organized a briefing of the RCC SG before the EU Council Working Group for the Western Balkans (COWEB).

At the meetings with the Director General and Deputy Head of the Cabinet of the Commissioner for Enlargement and European Neighborhood Policy the RCC SG discussed the implementation plan of the SEE 2020 Strategy until June when the adoption of the Baseline report is envisaged; the EU Enlargement dynamics and the economic governance aspects of the EC Enlargement Strategy, as well as the preparations for the EBRD high-level conference "Investing in the Western Balkans". The RCC SG expressed his gratitude for EC's support for a positive reference in the December 2013 Council conclusions on enlargement



and SAP to the RCC's role in the SEE 2020 implementation and monitoring, as well as for the timely signature of the 2014 Grant Contract with the EC on the financing of the RCC Secretariat.

The RCC SG had a fruitful discussion with the Director for Western Europe (non-EU), Western Balkans and Turkey of the EEAS on inclusiveness of regional cooperation in SEE. It was stressed that there was a need to work together with all stakeholders using all available channels to ensure inclusiveness in other regional organizations, including in the SEECF.

At the briefing for COWEB, the RCC SG referred to the recent developments in the region and the progress made within the European agendas, underlining the role of RCC as an inclusive and regionally-owned framework of cooperation, supporting the European and Euro-Atlantic integration of its participants from the region. He further highlighted that the adoption and implementation of the SEE 2020 was a response by the RCC participants from the region to the effects of the economic crisis. The EU member states welcomed the participation of RCC SG in the COWEB meeting and the role of RCC in promoting inclusive regional cooperation and bringing it closer to the EU enlargement process. They expressed a strong support for the RCC and appreciation for the action-oriented work on SEE 2020 in line with the December 2013 Council conclusions.

The RCC LO assisted the RCC Senior Advisor on Security Policy in the meeting with Deputy Director General of the General Secretariat of the Council (GSC) responsible for Security, Safety and Communication and Information Systems. The participants of the meetings discussed the current status of cooperation under the SEENSA framework and the respective involvement of the GSC and the EEAS.

The RCC LO met with the Head of the Brussels Office of UNESCO and discussed possible cooperation between the two organizations, which could focus, inter alia, on the areas of culture and research in the context of the SEE 2020.

The RCC LO represented RCC in the 6th Steering committee of CEFTA and underlined the successful cooperation of RCC with the CEFTA Secretariat in the implementation of the integrated growth pillar of the SEE 2020.

The RCC LO presented the SEE 2020 Strategy, its development, content and governance structure to the 15th Forum on Europe, in the European Parliament and contributed to the panel debate "Do we need a development vision for South East Europe?"

RCC LO met with the consultant recruited by the EC to prepare a study on the parliamentary cooperation in the WB/SEE and informed about the history and current status of parliamentary cooperation in the region.

### ***Regional cooperation in the field of media and communication activities***

The RCC Secretariat focused its communication activities on the SEE 2020 Strategy, placement of articles, press coverage of RCC activities, social media activity, website upgrade, and interaction with SEE media.

The RCC Secretariat celebrated its 6<sup>th</sup> anniversary on 27 February 2014, marking it with awarding the South East European Centre for Entrepreneurial Learning (SEECF) as the second Champion of Regional Cooperation. A special acknowledgement for the promotion of cooperation in SEE was given to the former Deputy SG of the RCC.

A two-day workshop devoted to the SEE 2020 Strategy gathering journalists from the Western Balkans was held on 18 – 19 March 2014 in Sarajevo. The workshop, co – organized with the Central European Initiative (CEI), provided journalists with a first-hand insight and information on the Strategy and key phases of its implementation that would be beneficial as references for later media reporting on the SEE2020-related issues.

At the end of March 2014 the RCC Secretariat launched its redesigned website, adjusted to provide better insight into SEE 2020 strategy and activities related to it as well as the organization's activities in general. In addition, at the beginning of 2014, the RCC Secretariat launched RCC's Facebook and YouTube profiles, which together with the exiting Twitter account, aim to contribute to organization's awareness rising activities as stipulated by the RCC Communication strategy for period 2014-2016.

In the reporting period, to the knowledge of/available to the RCC Secretariat, 125 articles, interviews and statements on the RCC were published in SEE and international media, including an article by RCC Secretary General, featuring SEE 2020 strategy that was published in the 9 leading print media in 7 Western Balkan countries and carried by a number of other regional media, bringing the total to 5,901 available articles published since the beginning of operations of the RCC Secretariat. The same period witnessed 1,014,859 hits, 245,105 page views and 24,928 visits of the website, bringing the total to some 18,728,734 hits, 5,882,249 page views and 575,594 visits over the past six years since the website statistics has been gathered. The RCC currently also has 702 tweets and 692 followers at its Twitter account. Currently, the RCC FB page has 10 posts, including texts, photo and video + 80 posts related to the RCC milestones; 43 people like the RCC page excluding likes for individual posts; 18 people engaged on the page since its launch. RCC You Tube channel has 7 videos posted by the RCC. Views of the channel in total 343; estimated time watched over 300 minutes in the reporting period; subscribers 5.

### ***Evaluation of general and institutional aspects***

During the reporting period, the RCC Secretariat carried out preparatory activities for and started the implementation of the RCC SWP 2014 – 2016 and of the SEE 2020 Strategy as its central pillar. Based on the experience acquired and in particular on the lessons learned from the implementation of the SWP 2011 – 2013, the RCC Secretariat made the first steps in its new and evolving capacity as a regional policy implementation structure. To that end, along with the measures aiming at building up the governance structure for the SEE 2020, and the proper allocation of financial resources so as to respond appropriately to the new challenges, the structure of the RCC Secretariat was adjusted and the new organigram put in place in January 2014. Together with an increased budget for 2014 the RCC Secretariat has the prerequisites to proceed with the full implementation of the RCC SWP 2014 – 2016 and the SEE 2020 Strategy.

In order to maintain the momentum of the development of regional cooperation and continue with the affirmation of the principle of regional ownership as well as highlighting the importance of moving towards regional responsibility, the strategic character of relations between the SEECF and the RCC remained pivotal.

Drawing on the successful cooperation with the previous as well as incumbent SEECF C-i-O, the regular Coordination meetings of the SEECF Troika and the RCC Secretariat with the participation of the EU representatives proved to be a very useful tool in providing guidance and enhancing overall coordination.

### **III. Priority areas of the RCC activities**

Based on the success of the SWP 2011 – 2013, as well as the difficulties encountered, the RCC Strategy and Work Program 2014 – 2016 adopted by the RCC Board and approved by the SEECP MFAs meeting in Ohrid on 31 May 2013 is designed to be a platform supporting emergence and implementation of future strategies having in mind the horizon of the year 2020 for the EU accession of the countries from the SEE region and reflects the central position of RCC in this process. In that context, the SEE 2020 Strategy, which lies at the heart of the SWP 2014 – 2016, is the regional response to the Europe 2020 Strategy aiming at supporting the EU accession process of the SEE aspirants and focuses on joint action on increasing competitiveness and creating jobs.

#### **1. South East Europe 2020 Strategy – job creating growth and EU Integration**

Following the adoption of the SEE 2020 Strategy during the last quarter of 2013, RCC soon thereafter commenced activities to prepare for its implementation. During the current reporting period the RCC Secretariat focused its actions in three main areas: (i) development of regional action plans, (ii) support to drafting of national action plans, and (iii) putting in place the monitoring framework to track progress of the SEE 2020 Strategy implementation. All of these activities are envisioned to converge in a SEE 2020 Baseline report to be prepared by the RCC Secretariat and presented to the SEE 2020 Governing Board during June 2014.

Drafting of regional action plans was initiated on 16 January 2014 at the 3<sup>rd</sup> meeting of the SEE 2020 Coordination Board that took place in Brussels. This opportunity to meet with all dimension coordinators was also used to further define their roles and responsibilities, agree on the action plan templates, prepare for the programming process of SEE 2020 implementation and agree on the timeline. It was envisioned that the draft regional action plans would be prepared by each of the dimension coordinators by mid-April and consolidated by the RCC into the Baseline report.

The work of on the National action plans commenced already during December 2013, but it intensified during the first quarter of 2014. The RCC Secretariat convened a meeting of the National SEE 2020 Coordinators on 12 February to present the approach and receive endorsement from the countries. The activities in this area were further supported by the OECD who continues to provide technical assistance to the governments in preparing long-lists of potential reforms in the SEE 2020 context and helps in prioritizing these reforms through a series of in-country workshops. The first national workshops were held in Skopje (27 February) and Sarajevo (10 March) to identify the first set of short term reform priorities. As a result of these workshops, four reform priorities were selected for The Former Yugoslav Republic of Macedonia and six potential reforms were identified for Bosnia and Herzegovina, still to be confirmed by the governments. The remaining workshops will be organized during April, after which the RCC intends to deploy targeted technical assistance to the SEE 2020 National Coordinators to help with developing the action plans. The target date for the draft national action plans to be prepared is mid-May. The RCC Secretariat intends to consolidate the national action plans within the Baseline report.

RCC has also initiated a programming process for SEE 2020 through the introduction of flagship initiatives dealing with skills & mobility, investment, innovation, connectivity, resource efficiency and inclusion. RCC will partner with the regional dimension coordinators and relevant international organizations to programme a number of interventions under these

flagships to help the countries reach the 2020 targets. These flagship initiatives would also be reviewed by the National IPA Coordinators and the SEE 2020 National Coordinators to ensure their consistency with the national priorities.

Finally, the RCC Secretariat has been coordinating the development of the monitoring framework with the support of the OECD. The first set of quantitative indicators for SEE 2020 was prepared and discussed at a meeting in Paris on March 10 that brought together all dimension coordinators. After an intensive reconciliation process, the final set of quantitative indicators has been agreed during the second half of March and activities on data collection have been initiated by all dimension coordinators. The first sets of data have already been provided to the RCC by the end of the first quarter, with the data sets to be finalized (depending on the availability) by third week of April. The data collected will cover, to the extent possible, all 16 policy dimensions of SEE 2020 in all of the 7 economies with the time series spanning from 2010 to 2013. While the action plans will provide the forward looking building block of the Baseline report, the monitoring segment will be used as a stock-taking exercise to help with assessing general trends and indicating whether the countries are on track to meet the headline targets.

While the preparatory activities for SEE 2020 implementation will be finalized during the second quarter of 2014 (with the adoption of the Baseline report by the Governing Board), the implementation has already started in several areas and the below overview summarizes RCC activities in the five pillars of the Strategy.

#### **A. Integrated Growth**

Within the Integrated Growth pillar, the RCC Secretariat has, jointly with CEFTA Secretariat, initiated the preparation of flagship initiatives dealing with investment. Consultations were held with the World Bank regional office based in Vienna on developing a project concept on investment policy and promotion on 7 March. A draft flagship proposal is expected from the World Bank/IFC in the forthcoming period, for further discussions and developments with the RCC Secretariat and CEFTA teams.

Furthermore, initial contacts were established with United Nations Conference on Trade and Development (UNCTAD) during January 2014, and a broad agreement was reached during the first quarter on prospective collaboration. The main areas of this collaboration would include a development of a regional benchmark study on investment policy and execution of national Investment Policy Reviews (IPRs) by UNCTAD in each of the SEE 2020 economies. RCC expects to finalize the proposal with UNCTAD during the second quarter and offer it to the SEE Governments for input.

RCC and CEFTA Secretariats have also finalized Terms of Reference for the joint Working Group on Investments (WGI) between the SEE Investment Committee and CEFTA Secretariat. The WGI is intended to broaden and deepen the cooperation between the SEEIC and CEFTA in the areas of investment within the SEE 2020 context and relying on CEFTA 2006 Agreement's chapter on investments as the legal base. WGI will operate as a standing Working Group, assisting in the achievement of SEE 2020 goals, with emphasis on coordinating relevant aspects of investment policy as well as investment promotion efforts. The first meeting of the WGI is scheduled for May 2014.

## **B. Smart Growth**

### *Education*

The RCC Secretariat continued communication with Education Reform Initiative for South East Europe (ERI SEE) members on finalisation of the process of establishment of ERI SEE and its permanent Secretariat. To that aim, consultations were held with the Assistant Minister for International Education and Scientific Cooperation of the Serbian Ministry of Education, Science and Technological Development. A meeting with the Chair of ERI SEE, acting as the SEE 2020 Strategy dimension coordinator, was initiated by the RCC in order to exchange information on the newest developments in the process of institutionalization of ERI SEE and to discuss concrete next steps regarding formulation of the Annual action plan of the Initiative. Meeting was attended by the Director of Center for Educational Policies, Head of temporary ERI SEE Secretariat.

18<sup>th</sup> Meeting of the ERI SEE Governing Board and Consultative Body was organized by the RCC Secretariat in coordination with Centre for Education Policies, as temporary ERI SEE Secretariat. The RCC Secretariat, as a member of the ERI SEE Governing Board, initiated the event in line with its general efforts to assist finalization of the process of creation of ERI SEE, as transparent and efficient mechanism for cooperation in SEE in the area of education. ERI SEE Governing Board received information on the readiness of the remaining country in the process to sign the Host Country Agreement on Establishment of the ERI SEE Secretariat, which will enable finalisation of the creation of the ERI SEE mechanism. Governing Board will approve the 2014 Regional Action Plan for the Education and Commences dimension of the Smart Growth pillar through the long distance voting procedure, to be launched by the temporary ERI SEE Secretariat by 18 April 2014.

The Deputy Secretary General and Head of Program Department took part at the conference "Keeping Young People in Employment, Education and/or Training, Common Challenges - Shared Solutions", held in Bucharest, under the auspices of the Romanian Government and with the support of the European Commission. The aim of the conference was to support effective partnerships for policy development in education, focusing on the employment of young people.

As a part of the agenda of the Romanian SEECF Chairmanship-in-Office, the event gathered around 300 participants from Romania and about 150 participants from abroad. They were representing public authorities, international organizations, academic circles and businesses from EU countries, EFTA, Western Balkans, Turkey, Moldova, Ukraine, as well as from countries participating in the Union for Mediterranean. As previously announced, in the course of the conference, a regional side event was organized dedicated to the handover of the activities of the RCC Task Force Fostering Building Human Capital.

### *Science and Research*

The RCC Secretariat held consultations with Ministries of science from the Western Balkans in the course of implementation of the SEE 2020 Strategy dimension on Research and Development and Innovation. A meeting with Croatian Ministry was initiated by the RCC Secretariat in order to exchange information on the next steps in the process of establishment of regional platform on research and innovation, whose permanent secretariat will be, upon decision of the Western Balkans Ministers of Science, based in Split, Croatia. The meeting was also an opportunity to discuss the annual plan of activities within the R&D and Innovation dimension of the SEE 2020 Strategy, in compliance with the Regional Strategy on R&D for Innovation for the Western Balkans. To that aim, funds for conducting activities in mentioned area have been allocated by the RCC.

The counterparts agreed on the organization of the next meeting of the Steering Committee of the Regional Strategy on R&D for Innovation in Split on 1-2 April 2014. The Steering Committee will discuss the statutory documents of the future regional R&I mechanism (Memorandum of Understanding and the Secretariat Host Country Agreement). Draft documents have been developed by the Croatian Ministry of Science, Education and Sports, based on the templates provided by the RCC. Intensified communication and cooperation on development of the regional programs on networks of excellence and on technology transfer, together with external consultants, will be conducted upon their appointment.

Horizon 2020 Regional Launch Event for Western Balkans: Preparing together for EU Accession through Cooperation on Research and Innovation was organized by the Ministry of Science of Montenegro and Directorate General on Research and Innovation of the European Commission in Budva. Apart from the ministers from the Western Balkans in charge of science, the event was attended by the scientific community of the region, representatives of the European Commission, OECD, CEI and other international organizations active in the area, as well as by the members of corps diplomatique in Montenegro. The regional event aimed to provide key information on the structure, areas and possibilities the Program is offering to scientific communities in Europe, at the same time raising awareness of the high-level politicians and other stakeholders on the importance of improved knowledge and capacities of respective institutions, companies and scientists in the Western Balkans in the light of competitive participation in the Horizon 2020 projects.

### *Culture*

The RCC and EC representatives held bilateral consultations with the Ministers in charge of culture of the Western Balkans participants of Ljubljana process (LP), with an objective to have a political assessment of the achievements from the LP over the last three years, as well as to hear the countries' ideas on whether this process should continue in the future, after November 2014, following the end of the ongoing EU financing phase of the program. The meetings were also an excellent opportunity to discuss future possibilities for regional cooperation under the framework of the RCC TFCS, as the coordinator of the Culture and Creative Sectors dimension of the SEE 2020 Strategy.

All the Western Balkans Ministers in charge of culture had a positive analysis of the Ljubljana process, especially when it comes to the implementation of the Ljubljana Process methodology in each country's internal structures and the update of the PIL (Priority Intervention List) of the sites in each country; this clearly demonstrated that the Ljubljana process is an on-going process. Ministers have expressed readiness to continue participation in the LP, after November 2014, under the framework of the RCC Task Force on Culture and Society, with more active involvement of the countries in implementation of concrete program actions, possibly with diminished bureaucracy and increased funding opportunities. They have also reiterated interest in development and implementation of regional objectives envisaged by the Culture and Creative Sectors dimension of the SEE 2020 Strategy, matching the national priorities in respective area: continuation of Ljubljana Process, support to audio-visual industry and creation of Regional design incubator.

The Eight Meeting of the RCC Task Force on Culture and Society (TFCS) was organized by the TFCS Secretariat in Podgorica, on 24-25 February 2014. The TFCS acknowledged the requests of the RCC Secretariat to the European Commission for the no cost extension of the EU Grant for Support to Ljubljana Process II – Rehabilitating our common heritage and the EU €0.5Million Grant for Sustaining the Rehabilitation of Cultural Heritage in the Western Balkans until November 2014. The TFCS agreed on the importance of drafting the

comprehensive Report on the Ljubljana process II for the period June 2011 to June 2014 which will contain the conclusions from the bilateral Ministerial consultations held by the representatives of the RCC Secretariat and the EC with the Western Balkans Ministers in charge of culture. The report could be complemented with the inputs from the countries and approved at the next TFCS meeting and to be endorsed by the Ministers of Culture at the next CoMoCoSEE meeting. Regarding the future and sustainability of the Ljubljana Process it was agreed that TFCS members should send the comments on the previous General Reference Framework to the TFCS Secretariat by 10 April 2014, which will serve as the basis for development of new strategic document.

The Regional Sector Stakeholders Conference on creative industry, held on 29 January 2014 in Sarajevo, was organized by the Central European Initiative (CEI) in the scope of the Multi-beneficiary IPA project "Improving cooperation in SEE by Actions for Strengthening the Regional Cooperation Council". It is a final regional event of a bottom-up regional consultation process on the needs, priorities and opportunities for strengthening the development in the field of creative industry that took place between May and November 2013. The conference focused on the opportunities and challenges for a successful cooperation in the creative sector, especially in terms of the establishment of a regional design incubator as provided by the SEE 2020 Strategy.

### **C. Sustainable Growth**

Activities performed in the area of infrastructure and environment during the reporting period reflect conclusions of the 3rd SEE 2020 Coordination Board meeting and related follow-up activities tracking the way of the SEE 2020 development strategy implementation by June 2014.

#### *Energy*

The RCC Secretariat has continued close cooperation with the Energy Community Secretariat (ECS) focusing on the ECS contribution to drafting the quantitative indicators, providing information on Energy Community Permanent High Level Group members, ECS inputs for Regional Action Plan concerning the Energy Dimension of the SEE 2020 Strategy Sustainable Growth Pillar and other initial activities in the implementation of this strategy in accordance with the Plan for the SEE 2020 implementation by the end of June 2014. In addition to effective implementation of the Energy Community Treaty, as the main task of the Energy Community, and to major implementation activities within the Energy Strategy of the Energy Community, which is the constituent of the SEE 2020 Strategy, the Energy Dimension of the SEE 2020 Strategy also includes the most relevant complementary activities and endeavors to integrate energy sector into the wider context of economic growth. Cooperation with the ECS in the reporting period also reflected these aspects as well as planning of joint activities in the forthcoming period.

The RCC Secretariat has also sustained close cooperation with the CEI in order to support preparation and implementation of the "Regional sector stakeholders` conference on advanced bio-fuels and rural innovation", organized by CEI within the EU funded project on "Improving Cooperation in SEE by Actions for Strengthening the RCC" on 28 January 2014 (Beograd). The RCC Secretariat also participated at the meeting with CEI, organized by CEI on 27 February 2014 (Trieste) in relation to the preparation of the 4<sup>th</sup> Sustainable Energy Development Regional Initiative (SEDRI) Task Force meeting. Both activities had the goal to further profile and enrich the SEDRI initiative which implementation is foreseen in the SEE 2020 development strategy with the ultimate objective to strengthen "bottom-up" response in

view of aligning the region to EU 2020 goals and EU 2050 vision within the key strategy action H.6 of the Energy Dimension of the SEE 2020 Strategy Sustainable Growth Pillar.

### *Transport*

The RCC Secretariat has intensified the current cooperation with the South-East Europe Transport Observatory (SEETO) as the transport dimension coordinator of the SEE2020 Strategy Sustainable Growth Pillar aiming to obtain common understanding on the implementing modalities for SEE 2020 strategy regional action plan and flagship initiatives. In line with the work plan for the SEE 2020 strategy implementation by the end of June this year, the both institutions had series of consultations in order to jointly define the activities in the regional action plan for the key strategy actions I.1 – I.4. As a result, the SEETO together with RCC prepared a zero version of their activities in the RAP planned for 2014/15. In addition, the SEETO prepared a clear list of quantitative indicators to be included in the assessment framework in order to easily monitor the set targets in this area.

The RCC Secretariat had two consultative meetings with the Joint Service Provision Area Initiative (JSPAI) as other regional structure involved in the SEE2020 strategy implementation, (29 January and 6 March 2014 in Sarajevo). The aim of the meetings was to discuss and agree on the activities needed for the efficient implementation of the I.5. Key strategy action – to facilitate air transport. The both institutions have prepared draft version of the activities in the RAP. The RCC is also being engaged in the preparatory activities regarding the organization of the Conference on “Air Transport as a Driver for Development and Economic Prosperity in SEE” to be held on 22 of May 2014, in Sarajevo, as it was planned in the SEE2020 strategy activity timetable for H1 2014 - Objective 5. Representatives of the national administrations responsible for air transport, air traffic industry and airports will discuss enhanced regional airlines’ interconnectivity – opportunities and challenges, economic impact of air transport development what will help to work on the key strategy action I.5. – Implementing the JSPA initiative and Single European Sky.

The RCC Secretariat started preparatory activities together with the United Nations Economic Commission for Europe (UNECE) related to the organization of the Workshop on building regional capacities on road safety management, to be held in October 2014 in Belgrade. The aim of the workshop is to discuss the legal, institutional, budget and staffing arrangements for road safety management. The SEETO has also been invited to support and participate at the event knowing that they are very active in road safety field.

The RCC Secretariat attended the Organizing Committee held on 19 March 2014 that is in charge of the Road Conference organization to be held on 18-19 September 2014 in Sarajevo. The event will discuss planning and development of the road transport system, management, construction, maintenance, protection of the environment, road safety and financing of the transport sector. It is in a function of the SEE 2020 strategy implementation given that it will address the development of transport infrastructure as the main precondition towards achieving sustainable growth in the region.

The RCC has been also engaged together with the ISIS Programme Secretariat in the organization of the ISIS (Implementation of the Single European Sky) Governing Body meeting to be held on 14 May 2014 in Pristina. The event will provide an overview about the assessments with regard to the transposition and implementation of Single European Sky and present the activities of the ISIS II Program. The RCC will co-chair the meeting together with DG MOVE.



### *Environment*

The RCC Secretariat organized two consultative meetings gathering the Regional Environmental Center for Central and Eastern Europe (REC) as the Coordinator of the Environmental Dimension of the SEE 2020 Sustainable Growth Pillar, Standing Working Group for Regional Rural Development (SWG RRD) as the structure with close links to national authorities in charge of key SEE 2020 strategy actions in relation to its environmental dimension, South East Europe Forum on Climate Change Adaptation (SEEFCCA) and the Global Water Partnership – Mediterranean (GWP-Med) (technical facilitator of the Petersberg Phase II/Athens Declaration Process) which provided vital contributions for Environment Dimension of SEE 2020 Strategy in the fields of climate change adaptation and integrated water resources management, respectively. The consultative meetings resulted in reaching a full understanding on the implementation of the Environmental Dimension of the SEE 2020 Sustainable Growth Pillar by the end of June 2014 and allocation of responsibilities between the stakeholders.

The RCC Secretariat also participated at the ``Workshop on Water–Food–Energy–Ecosystem Nexus Assessment in the Sava River Basin`` that took place 4-6 March 2014 (Zagreb). The event was organized by the United Nations Economic Commission for Europe (UNECE) and the International Sava River Basin Commission (ISRBC). The RCC Secretariat stressed the importance of integrated water resources management for both the RCC SWP 2014-2016 and the SEE 2020 Strategy as its core constituent, focusing on the need for applying integrated approach in addressing water, energy, food and environmental issues. The event emphasized importance of better understanding of the interactions between water, food, energy and ecosystems in river basins in order to strengthen synergies and policy coherence between the water, agriculture, energy and land management sectors. The assessment of these interdependencies is particularly relevant in trans-boundary basins, where identifying intersectoral synergies and mutually beneficial solutions can help reducing trade-offs and potential conflicts, not only across sectors but also across borders, as well as supporting the decision-making process to enhance cost-effectiveness and sustainability.

### *Competitiveness*

Following up on the conclusions of the previous SEEIC Ministerial meeting, the countries in the region have established a Food and Beverages Expert Group (FBEG), under the auspices of the SEE Investment Committee and in joint efforts with the EU-funded and OECD-implemented Next Generation Competitiveness Initiative Project (NGCI). The Expert group is composed of representatives of the Western Balkans food and beverage industry (private sector) and relevant national administration officials. FBEG is mandated to examine challenges facing Western Balkan businesses in the food and beverages processing sector, as selected as one of the regional priority sectors by the SEE 2020 Strategy, and develop recommendations for adequate policy responses. Recommendations and actions of the FBEG will be directed at strengthening the region's food and beverages value chain in accordance with measures and priorities set forth by the SEE 2020 Strategy on a horizontal level, as well as in particular by its Competitiveness Dimension.

The first meeting of FBEG was held on 4 March 2014 in OECD premises in Paris, which resulted in agreement on the overall project scope and approach, identification of strengths, weaknesses, opportunities and threats in the WB food and beverages processing sector, as well as identification of main policy barriers to the development of the industry. The second meeting of the working group is planned for July 2014, while in the meantime OECD NGCI will further analyze relevant policy barriers to be addressed and consequently, tailored policy advice will be elaborated.

In further support to the to the implementation of the SEE 2020 priorities through sectoral approach, the RCC Secretariat has initiated the establishment of a working group on the second regional priority sector – Tourism Expert Group (TEG). For that goal, also under the auspices of the SEE Investment Committee and in joint efforts with the OECD NGCI, TEG will be mandated with similar priorities as FBEG, only with focus on tourism industry in the SEE. During the reporting period, requests have been distributed to the SEEIC Economic Teams for nomination of relevant government experts. First meeting of TEG is scheduled 28-29 April 2014, back to back with the International Congress on Entrepreneurship and Innovation in Tourism in Dubrovnik, Croatia.

#### **D. Inclusive Growth**

##### *Employment*

The RCC has led the work towards the preparation of the regional action plan to promote employment creation in SEE based on the agreed priorities on increased labor mobility, better labor market governance and the promotion of social economy initiatives. RCC is currently in the process of engaging experts to (i) provide a broad understanding of the current situation regarding cross-border labor mobility in SEE and propose a regional action plan for promoting labor mobility in the SEE 2020 timeframe; and (ii) provide a comprehensive picture of the current state of play regarding the development of social economy initiatives in SEE countries, as well as identify concrete areas in which regional cooperation can help improve the developmental contribution of social economy initiatives in the region until 2020.

In parallel, RCC has contributed to and coordinated the response from line ministries in charge of employment, on the monitoring framework prepared by OECD.

On 29 January 2014, RCC in association with the Friedrich Ebert Foundation organized a meeting with social partners from the region with the purpose of providing them with a good understanding of the SEE 2020 Strategy targets and to identify the clear role and contribution of the social partners in implementing the Strategy. Social partners agreed on the importance of the SEE 2020 Strategy and the significant role tripartite dialogue can play in its implementation. However social dialogue needs to be strengthened on the national level in each country and social partners need to engage with national line ministries in the process of preparing national action plans for the implementation of the SEE 2020 strategy.

On 24-27 February 2014, RCC participated at the steering committee meeting of the SEE Centre for Entrepreneurial Learning and the workshop organized jointly with the European Training Foundation on updating the Small Business Act (SBA) indicators and assessment methodology on human capital dimension. RCC strongly supports the idea of including the SBA assessment into the broader monitoring framework of the SEE 2020 Strategy.

On 26-27 March 2014, RCC participated at the 2nd LSEE research network conference, which provided a forum for the presentation and discussion of the latest research on issues of exclusion, inclusion and social and economic cohesion in SEE. Specific discussions focused on the SEE 2020 strategy priorities and the need to strengthen the research contribution to evidence based policy making.

##### *Health*

On 4-5 March 2014, United Nations Population Fund (UNFPA) in cooperation with the Ministry of Health of Romania (currently holding the SEEHN presidency) organized a meeting with the aim of operationalizing cooperation between UNFPA and SEEHN. The

meeting contributed to better understanding the respective organizational setups, mandates and priorities of UNFPA and SEEHN, identify the joint areas of interest for further cooperation, including communicable diseases, human resources in health, and public health services.

RCC organized and hosted the third meeting of the SEE Health Network on the 12 March 2014 in order to discuss and agree on the SEEHN obligations and actions for SEE 2020 Strategy implementation, including monitoring the health component of SEE 2020 by agreeing on health targets and indicators, discuss the role of health in the flagship initiatives and the work plan of the health dimension objectives and measures under the inclusive growth pillar of the SEE 2020 Strategy.

## **E. Governance for Growth**

During the reporting period the focus of the work was on the creation of preconditions for successful implementation of the SEE2020. Numerous meetings with the SEE 2020 dimension coordinators took place in order to develop regional actions plans, define specific activities that each stakeholder needs to prepare and implement as well as to outline timelines for the foreseen activities. Terms of references for consultancy services were developed and published for: Support to the Implementation of the South East Europe 2020 Strategy – Regional Action Plan in the Area of Justice, Expert on Public Administration Reform-Support to ReSPA Work and Preparation of the Regional Action Plan and Support to the Implementation of the South East Europe 2020 Strategy – Development of Research and Methodology on Corruption Risk Assessment in Public Institutions in South East Europe and Research and Methodology on Corruption Proofing (Anti-corruption Expertise) of Legislation in South East Europe. Contractors will be selected during April and May.

The RCC Secretariat organized several meetings with the management of Regional Anti-Corruption Initiative in order to discuss and shape Regional Action Plan for SEE2020 Dimension O-Anticorruption. This plan represents app. 70% of activities of the RAI Work Plan 2014-2015.

The RCC participated at the 18<sup>th</sup> Steering Group Meeting of RAI which re-elected Mr. Davor Dubravica as the RAI Chairperson and adopted amendments to the set of RAI official documents. After extensive discussion it was agreed that the issue of Kosovo\* membership in RAI would stay open and would be discussed in the future, which is not denying Kosovo\* the possibility of participation in RAI activities related to the implementation of SEE2020.

In light of discussions on the South East Europe 2020 Strategy, it was agreed that Senior Representatives from RAI countries, covered by SEE 2020 Strategy (Albania, Bosnia and Herzegovina, Croatia, Macedonia, Montenegro and Serbia), would serve for the Secretariat as focal points for providing information regarding the Strategy implementation, particularly when it comes to quantitative and qualitative indicators for the SEE 2020 Strategy implementation monitoring and evaluation, or provide the Secretariat with the name of the person coming from the relevant national institution who could undertake that role.

Senior Representatives will send to the Secretariat in written the National Progress Reports prepared for RAI, and starting from the next year would focus their reports around the RAI Specific Targets from the Work Plan 2014-2015. Meeting took note on RAI financial report for 2013.

\*This designation is without prejudice to positions on status, and is in line with UNSCR 1244 and the ICJ Opinion on the Kosovo declaration of independence.

## **2. Justice and home affairs and security cooperation – stability and rule of law**

### ***Justice and home affairs***

Justice and Home Affairs Unit initiated the preparation of the gap analyses of the regional cooperation in the field of migration management and fighting organized crime. To that end consultations were held with relevant representatives of the EU institutions, as well as with countries of the region. In order to organize first multilateral meetings on the topic, gap analysis has to be produced. Terms of reference for Technical assistance and support in preparation of a gap analyses in the field of migration management and fighting serious and organized crime is prepared and published and contractors will be selected during the April.

The RCC participated at the PCC Way Ahead Meeting and 11<sup>th</sup> Expert Working Group of the Police Cooperation Convention for Southeast Europe. Way Ahead Meeting presented future activities of the PCC.

Expert meeting for the first time endorsed the 18-month Work Programme of the Trio PCC Chairmanship for the period 2014 – mid 2015 (consecutive presidency of Bosnia and Herzegovina, Bulgaria and Hungary). The EWG supported the initiative to regularly invite Swiss experts to take part in the activities foreseen during the Swiss SPCP 2012-2016 co-financed project implementation period. Moldova informed about passing Europol assessment in the area of data protection in late October 2013 and expected first round of negotiations with Europol for the signing of the operational agreement which is due to begin in April. Bosnia and Herzegovina and Montenegro briefed on a positive opinion received from the Europol Joint Supervisory Body (JSB) on the data protection level and they are expecting a confirmed date for the signing of the operational agreement. Head of Secretariat particularly underlined current absence of secondees from the Contracting Parties and emphasized that Secretariat will continue to offer its full support and assistance, however within its decreased capacities.

### ***Security cooperation***

The RCC Secretariat representatives had consultations (19 December 2013 – this event was not reported in the last Q Report) with the Military Intelligence and the Minister of Defense of Albania on issues of SEEMIC implementation and level of cooperation from the perspective of the Albanian position. These consultations brought to an in-depth understanding of the Albanian defense institutions of the role and value added of SEEMIC and the benefits that Albanian Military Intelligence will experience by actively participating in SEEMIC.

In the capacity of co-organizer of the 6<sup>th</sup> SEEMIC Forum, the RCC Secretariat took part in the coordination meeting (23 January 2014) between Military Intelligence of The Former Yugoslav Republic of Macedonia, representatives from USEUCOM and the National Intelligence University USA. In the coordination meeting issues referring to SEEMIC and WABADIC were discussed and streamlined and all technical issues for the organization of the SEEMIC EWG and the SEEMIC Forum agreed and responsibilities distributed among the co-organizers.

Meetings were held in Brussels (18-20 January 2014) with the representatives of: a) USEUCOM – LNO to NATO; b) Intelligence Division (ID) EUMS-EEAS INT and the Policy Branch Chief (PCB) ID-EUMS-EEAS. The Director ID reiterated the support of EU for SEEMIC. He was informed in detail on the coordination meeting for the 6th SEEMIC. The Director supported the agreed steps and committed EU ID to send an expert to the EWG in April, confirming that he will personally participate in the 6th SEEMIC in September. With

the PBC, the SEEMIC implementation was discussed and the gradual merging of the 4 MI initiatives in SEE. The RCC Secretariat provided detailed information on all issues concerning this process and delivered the draft of the Regional Intelligence Assessment prepared by the Macedonian MI; c) the Deputy Secretary General of the EU Council representing EU in SEENSA. The concern was expressed that SEENSA is slowing down from its initial momentum. This is mostly due to individual changes in the NSA's and lack of institutional memory, insufficient resources and capacity and a clear vision for the benefits of cooperation and support from NATO and EU. DSG shared RCC concerns and stated that this should not be allowed to deepen and that EU will further support the initiative considering it very valuable. Due to the undergoing restructuring in the EU Council the representation of the EU to SEENSA will be transferred over from the General Secretariat to EEAS and one of the experts that have taken part in the work of SEENSA has already been moved to the other structure. He committed to have meetings with the appropriate levels in EEAS on the issue and convey the importance of SEENSA and urged the RCC to do the same at political level, which will be facilitated by the RCC LO; d) Project officer for SEEMIC from EC, DG Enlargement, Unit D3 – Regional cooperation and programmes, Section for Regional Cooperation and Political Criteria. The SEEMIC Project implementation and reporting was discussed in details. All necessary information was delivered on all aspects of the project; e) the policy officer Civil Protection and Disaster Response, EC DG ECHO. The role of RCC representative in the 1st IPA CP II Steering Group Meeting was discussed thoroughly. On DPPI current status and future development information was delivered to EC; e) Deputy Director Intel Division, IMS HQ NATO and officers from the Intel Division. SEEMIC development and the outcomes of the coordination meeting with USEUCOM were discussed in details. PGP implementation was discussed. NATO will send an expert at the EWG in April and will be represented by the Deputy Director at upcoming SEEMIC. NATO representatives confirmed their full support for SEEMIC and underlined its value-added; f) Deputy Director NOS – NATO. The current development and setbacks of SEENSA were discussed. SASPI informed the discussions with EU and their declared support. NOS reiterated its full support and commitment to SEENSA. Issues like industrial security and insider security were discussed. On this occasion NOS advised RCC to have bilateral meetings with Slovenian NSA on the issues of Industrial security and to send detailed information to NOS on the SEEMIC project and invite them to deliver special information on issues of current interest for Intel organizations. NOS Deputy Director will participate in the 3rd SEENSA in Sarajevo that is planned for 19-21 May 2014. The Conference is expected to discuss the further development of the cooperation among the NSA especially in the field of industrial security in line with the NATO Open Policy, the results of the TWG activities in the past period and other issues of common interest.

The RCC Secretariat also participated in the 1st IPA CP II Steering Group Meeting. Detailed information was delivered by the implementing consortium. After discussions recommendations were taken in view.

RCC Secretariat has participated in the Regional Steering Group (RSG) meeting (12 February 2014) on Small Arms and Light Weapons of SEESAC in Belgrade. The overall aim of the meeting was to provide a forum for the exchange of information on current and future SALW projects and challenges encountered during implementation of activities on both regional and national levels; Update the RSG regarding SEESAC activities in the past year; Assess progress in the implementation of the Regional Implementation Plan. In addition were delivered - Presentation of the Council Decision in support of SEESAC disarmament and arms control activities in South East Europe in the framework of the EU Strategy to Combat the Illicit Accumulation and Trafficking of SALW and their ammunition and planning for

2014; Proposal for a new draft strategy (Regional Implementation Plan) for the RSG to consider and endorse; and. Outline of a proposed new initiative on the “export” of good practices from the region. The document was actively discussed and supported by RSG participants. The National SALW focal points presented the individual national priorities, activities and projects. The Regional Implementation Plan on Combating the Proliferation of SALW in SEE – revision 2014 was presented and discussed.

### **3. Cross – cutting issues – extending participation, widening partnerships**

#### ***Parliamentary Cooperation***

In the area of parliamentary cooperation, the RCC Secretariat continued to assist the development of the SEECP and ensure technical support in the preparation of the working documents. In this context, the RCC Secretariat participated at the Regional Parliamentary Conference “The Role of Parliaments in Promoting Investments and Competitiveness in the Western Balkans” (Belgrade, 4-5 March 2014). The participants agreed to: encourage the Parliaments to engage the business community, chambers of commerce, union of employers, investors, civil society and other non-state actors in the oversight of the policies of state aid, competitiveness and FDI; support the implementation of the regional development strategies, including the SEE 2020; invite the RCC Secretary General at the next meeting of the NPC Board, planned for June 2014.

The RCC Secretariat also participated at the 12<sup>th</sup> meeting of the SEECP Parliamentary Dimension Working Group (Bucharest, 16 March 2014). The participants agreed: 1) on the draft text of Declaration on the inauguration of the SEECP – Parliamentary Assembly (PA), draft Rules of Procedure of the SEECP – PA, draft Comprehensive report on the possible compromise model of the SEECP – PA Secretariat, and the draft Report of the SEECP PD WG for the Inaugural Session of the SEECP – PA; 2) the issues of the seat of the SEECP – PA Secretariat, the drafting of its Rules of procedure and the budget to be discussed after the Inaugural Session of the SEECP – PA; and 3) to invite Kosovo\* to attend the Inaugural Session of the SEECP – PA as a special guest.

#### ***Women Entrepreneurship***

The Stakeholders' meeting in the framework of the SIDA-funded and RCC-coordinated project „Women Entrepreneurship: A Job Creation Engine for South East Europe“ was held in Istanbul on 3 February 2014, back to back with the EU/SEE Best Practices Conference on Women Entrepreneurship. The meeting gathered donor representatives (SIDA), project coordinator (RCC), implementing partners (SEECCEL and GTF), and national stakeholders (SBA Coordinators), with the goal of assessing the current state of affairs of WE in SEE, deliberate the project achievements and agree on the steps going forward.

During the meeting and the related conference, main outputs and achievements of the project were presented, namely: establishment of the first database on women entrepreneurship in the region, development of the 2nd generation qualitative indicators for women entrepreneurship, and women entrepreneurship training needs and assessments deliberations, all available to public via online platforms and hard-copy publications.

\*This designation is without prejudice to positions on status, and is in line with UNSCR 1244 and the ICJ Opinion on the Kosovo declaration of independence.

Furthermore, during the reporting period, the project on WE has undergone its mid-term evaluation, performed by the independent evaluators appointed by the donor (SIDA), with the overall recommendation for continuation of the project within the given framework until its prescribed closure at the end of 2015, including particular recommendations for improvement for all involved stakeholders, and finally the recommendations for continuation of support to women entrepreneurship in the SEE for all involved parties upon the finalization of the project.

In line with connecting the networks of WE of the SEE with those of the EU, RCC's project coordinator has participated at the conference on "Practices with Potential to Good Practices on Female Entrepreneurship", organized by the European Institute for Gender Equality (EIGE) in Athens, 27-28 February 2014. During the conference RCC representative gave votes with other participants mainly from the EU, on selection of best practices within the area of women entrepreneurship and shared the SEE experience with the participants.

### ***Other activities***

During the reporting period, RCC Secretariat has established co-operation and undertaken a role of the co-organizer of the Sarajevo Business Forum, a regional investment promotion event scheduled for 14-15 May 2014. The Forum is to bring together most prominent representatives of political, business and donor community of the region and is to present the ready-to-invest projects in the areas of tourism, agriculture, infrastructure and real-estate to the international business community.

On 18-19 March 2014, with support from CEI, a workshop with journalists from the region was organized, which enabled RCC staff to share with journalists the priorities of the SEE 2020 Strategy and exchange views on its implementation and the important role media can play in this process.

The RCC representatives also took part in the *SEE Regional Conference of Ombudsman Offices* (Ljubljana, 10 February 2014). Main outcomes: the agreement to establish a rotating Coordination Secretariat on yearly basis with the Ombudsman of Albania to assume this role as of 1st April 2014.

The *Closing project conference entitled "Enhancing Growth through Regional Action"* was held in Sarajevo on 18 March 2014. The Conference highlighted the results achieved in the implementation of the Project and stressed the importance of the incoming steps related to the SEE 2020 implementation. It was assessed that the Project had a positive multi-folded impact: 1) served the valuable purpose to contributing the efforts of the enlargement countries from the region on their way towards EU membership and, in particularly enhancing the regional cooperation in SEE in several specific areas such as the Ombudsman Offices; growth of local economies and rural innovation; creative industry; the joint production by the public broadcasters of nine countries from the region of the documentary film "How do I see my neighbor"; 2) provided an additional impetus to developing and strengthening of the relations and cooperation between RCC and CEI where, inter alia, the draft-text of the new Memorandum of Understanding in order to reflect the new realities in our region and the new priorities of both organizations has been prepared; 3) it was beneficial within the RCC's efforts in preparing some of its strategic activities such as the RCC SWP 2014-2016 and the SEE 2020 strategy. The project was closed on 31 March 2014.

#### **IV. Operation of the Secretariat**

A remaining open issue related to the setting-up of the RCC Secretariat concerns the implementation of the provisions of the Headquarters Agreement between the Kingdom of Belgium and the RCC Secretariat, which regulates the status of the RCC Secretariat's Liaison Office in Brussels.

The Kingdom of Belgium has conditioned the implementation of relevant provisions of the Headquarters Agreement between the Kingdom of Belgium and the RCC Secretariat providing for the fiscal privileges and immunities of the Head and Deputy Head of the RCC Secretariat's Liaison Office in Brussels with the issuing of an official authentic interpretation concerning the implementation of Article 17.1.(d) of the Agreement between the Council of Ministers of Bosnia and Herzegovina and the Governments of the other SEECP Participating States, the United Nations Interim Administration Mission in Kosovo on behalf of Kosovo in accordance with the United Nations Security Council Resolution 1244, on the Host Country Arrangements for the Secretariat of the Regional Cooperation Council (Host Country Agreement) by the Parties to this Agreement in which the principle of taxability of the officials of the RCC Secretariat in their countries/places of origin and/or permanent residence would be explicitly confirmed. After a consultation procedure initiated by the RCC Secretary General in August 2008 it became evident that the adoption of an interpretative declaration amending the Agreement would not be acceptable to some of the Parties to the Host Country Agreement, as they consider that such declaration would run counter to the spirit of the current provisions of the Agreement and would lead to its de facto amendment. In light of the principles of general international law, the only recourse in this situation would be to proceed with amending the Host Country Agreement accordingly, in light of the request from the Kingdom of Belgium. This, however, remains subject to the will of the Parties to the Host Country Agreement. In this view, the RCC SG sent a communication to the authorities of Bosnia and Herzegovina in early January 2009, proposing to the Council of Ministers of Bosnia and Herzegovina as a Party to and, at the same time, a depositary of the Host Country Agreement to consider the possibility of initiating the process of amending relevant provisions of the Agreement in order to provide for requested confirmation of taxability. This proposal of the RCC Secretary General is still under consideration by the authorities of Bosnia and Herzegovina.

The RCC LO and the Director of the CEFTA Secretariat visited the Director for international organizations in the Protocol of the Belgian Ministry of Foreign Affairs regarding the ratification process of the Headquarters Agreement between the Kingdom of Belgium and the RCC Secretariat (signed in 2008). However, following this visit no further information has been received from the Belgium Ministry of Foreign Affairs.

#### **V. Staff Changes in the RCC Secretariat**

During the reporting period, the RCC Secretariat has published five new vacancies for the following positions:

- 1.Spokesperson – deadline for submission of applications 4 April 2014;
- 2.Expert on Smart Growth - deadline for submission of applications 4 April 2014;
- 3.Expert on Governance for Growth - deadline for submission of applications 4 April 2014;
- 4.Senior Policy Analyst - deadline for submission of applications 4 April 2014;
- 5.Senior Expert on Sustainable Growth - deadline for submission of applications 6 April 2014;



The RCC Secretary General, in accordance with his competences and following the recommendation of the selection committee, will complete the hiring process during the month of April 2014, upon completion of deadline for the submission of applications per each post. All of the published vacancies are under the employment category for RCC Officials.

The staff members who are currently on the South East Investment Committee (SEEIC) Project will become part of the RCC staff as of 1 April 2014.

1. Ms. Dragana Đurica, Project Leader to be appointed to Expert on Integrated Growth
2. Nedima Hadžibrišević, Project Assistant to be appointed to Assistant to Programme Department
3. Admira Rastoder, Project Accountant (part-time) to be appointed to Finance Assistant at the Administration Department.

**VI. State of financial contributions to the RCC Secretariat budget for the year 2014 until 31 March 2014**

Contribution		Commitments	Received	Date Received
<b>Contributing Countries (Donors)</b>				
	Austria	50,000.00		
	Czech Republic	50,000.00		
	Federal Republic of Germany	50,000.00		
	Finland	50,000.00		
	France	50,000.00		
	Hungary	50,000.00	50,000.00	3/12/2014
	Italy	50,000.00	50,000.00	2/21/2014
	Ireland	50,000.00		
	Latvia	50,000.00	50,000.00	3/10/2014
	Norway	50,000.00	49,993.27	3/5/2014
	Sweden	50,000.00		
	Switzerland	65,000.00		
	United States of America	120,000.00	69,879.29	23/12/2013
	<b>Total contributing countries donors:</b>	<b>735,000.00</b>	<b>269,872.56</b>	
<b>European Commission</b>				
		<b>3,575,000.00</b>	<b>2,860,000.00</b>	<b>12/31/2013</b>
<b>South East Europe Contributors</b>				
	Albania	60,000.00		
	Bosnia and Herzegovina	60,000.00		
	Bulgaria	140,000.00	140,000.00	1/23/2014
	Croatia	80,000.00		
	Greece	140,000.00		
	Kosovo*	40,000.00		
	Moldova	40,000.00		
	Montenegro	40,000.00	40,000.00	3/18/2014
	Romania	140,000.00		
	Serbia	80,000.00	80,000.00	2/21/2014
	Slovenia	80,000.00		
	The Former Yugoslav Republic of Macedonia	60,000.00		
	Turkey	140,000.00		
	South East Europe Contributors set aside funding	TBD		
	<b>Total South East Europe Contributors:</b>	<b>1,100,000.00</b>	<b>260,000.00</b>	
	<b>Total:</b>	<b>5,410,000.00</b>	<b>3,389,872.56</b>	

\*This designation is without prejudice to positions on status, and is in line with UNSCR 1244 and the ICJ Opinion on the Kosovo declaration of independence.

## ANNEX I

### REPORT

On the implementation of the RCC Strategy and Work Programme 2014 – 2016 in the period 1 January – 31 March 2014

#### *Horizontal activities*

<b>Horizontal Functions:</b>	<b>Activities organized/co-organized by the RCC Secretariat</b>	<b>Participation at events organized by other partners/institutions</b>
<b>1. Representing the region</b>		<ul style="list-style-type: none"> <li>• EU Regional Ambassadors meeting – Sarajevo, 4 February 2014</li> </ul>
<b>2. Coordination and cooperation with the SEECP C-i-O</b>	<ul style="list-style-type: none"> <li>• 13<sup>th</sup> Coordination meeting between the SEECP Troika, the RCC Secretariat and the European Union - Sarajevo, 26 February 2014.</li> </ul>	<ul style="list-style-type: none"> <li>• Meeting of SEECP Political Directors – Bucharest, 17 February 2014</li> <li>• 2<sup>nd</sup> Informal meeting of the SEECP Ministers of Foreign Affairs – Bucharest, 18 February 2014</li> </ul>
<b>3. Exerting strategic leadership in regional cooperation</b>	<ul style="list-style-type: none"> <li>• 21<sup>st</sup> RCC Board meeting - Sarajevo, 27 February 2014</li> <li>• 3<sup>rd</sup> Coordination meeting of the SEE2020 Strategy – Brussels, 16 January 2014</li> <li>• 1<sup>st</sup> Meeting of the SEE 2020 National Coordinators - Sarajevo, 12 February 2014</li> </ul>	

<p><b>5. Providing regional perspective in donor assistance, notably in EU assistance under the Instrument for pre-Accession Assistance (IPA)</b></p>		
<p><b>4. Consultations with RCC Participants</b></p>		<ul style="list-style-type: none"> <li>• Meeting with Minister of Foreign Affairs of Bosnia and Hercegovina – Sarajevo, 14 January 2014</li> <li>• Consultations with the Deputy MFA and officials from the Ministry of Foreign Affairs and European Integration of Moldova – Chisinau, 2-3 February 2014</li> <li>• Meeting with Director for Western Balkans at the MFA of Austria – Sarajevo, 12 February 2014</li> <li>• Consultations with high level officials of Turkey – Ankara, 13-14 March 2014</li> </ul>

<b>6. Supporting increased involvement of civil society in regional activities</b>		
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**Priority area 1: South East Europe 2020 Strategy – job creating growth and EU integration**

Objectives:	Activities organized/co-organized by the RCC Secretariat	Participation at events organized by other partners/institutions
<b>Horizontal coordination</b>	<ul style="list-style-type: none"> <li>• 2nd Coordination Board of the SEE 2020, Brussels, 16 January 2014</li> <li>• First meeting of the SEE 2020 National Coordinators, 12 February 2014</li> <li>• Workshop on economic journalists co-organized with the CEI, 18-19 March 2014</li> </ul>	<ul style="list-style-type: none"> <li>• Workshop on monitoring for the RCC staff organized by the Central European Initiative, Konjic (BiH), 5-6 February, 2014. <u>RCC role</u>: beneficiary</li> <li>• Workshop on quantitative indicators for SEE 2020 monitoring organized by OECD, Paris, 10 March 2014. <u>RCC role</u>: co-chair</li> <li>• Final conference of the CEI project to support the RCC, 18 March 2013, Sarajevo. <u>RCC role</u>: co-chair</li> <li>• National Workshop to identify SEE 2020 short term priorities – organized by the OECD, 27 February 2014, Skopje. <u>RCC role</u>: participant</li> <li>• National Workshop to identify SEE 2020 short term priorities – organized by the OECD, 20 March 2014, Sarajevo. <u>RCC role</u>: participant</li> </ul>
<b>Integrated Growth</b>	<ul style="list-style-type: none"> <li>• Meeting with UN Conference on Trade and Development on developing joint activities in the area of investment, Sarajevo, 28 March 2014</li> <li>• Coordination meeting with CEFTA on the establishment of a joint working group on investment, Brussels, 17 January 2014</li> <li>• Meeting with the World Bank and CEFTA on a joint investment policy and promotion project in the SEE, Vienna, 7 March 2014</li> </ul>	<ul style="list-style-type: none"> <li>• No participation at other events within this area of intervention.</li> </ul>
<b>Smart Growth</b>	<ul style="list-style-type: none"> <li>• Consultations on finalisation of the process of establishment of ERI SEE and its permanent Secretariat with the Chair of ERI SEE, Serbian Ministry of Education, Science and Technological Development, Belgrade, 10 February 2014</li> <li>• Meeting with Croatian Ministry of Science, Education and Sports to exchange information on the next steps in the process of establishment of regional platform on research and innovation, Zagreb, 12 February 2014</li> <li>• Bilateral consultations of the RCC and EC representatives with the Ministers in charge of culture of the Western Balkans participants of Ljubljana process, 30 January - 7 February 2014</li> <li>• The Eight Meeting of the RCC Task Force on Culture and Society (TFCS) organized by the TFCS Secretariat, Podgorica, 24-25 February 2014</li> </ul>	<ul style="list-style-type: none"> <li>• Horizon 2020 Regional Launch Event for Western Balkans: Preparing together for EU Accession through Cooperation on Research and Innovation, 4 March 2014, Budva. <u>RCC Role</u>: Presenting the SEE 2020 Strategy; assisting the process of establishment of the regional mechanism which will implement Regional R&amp;I Strategy; promoting synergies among the regional initiatives in the area of R&amp;I</li> <li>• The Regional Sector Stakeholders Conference on creative industry, 29 January 2014, Sarajevo. <u>RCC role</u>: Presenting the SEE 2020 Strategy; assisting the process of establishment of a regional design incubator as provided by the SEE 2020 Strategy</li> </ul>

<b>Sustainable Growth</b>	<ul style="list-style-type: none"> <li>• Assisted to the SEDRI Task Force Chairmanship</li> <li>• Cooperated with Project Manager of CEI led project on strengthening the RCC in order to back the initiative implementation</li> <li>• Cooperated with Short Term Expert (STE) engaged within the project on strengthening the RCC particularly in the context of regional sector stakeholders` conference preparation</li> <li>• Cooperated with the ECS with regard to the initial implementation of the Energy Dimension of the SEE 2020 Sustainable Growth Pillar</li> <li>• Continued consultations with the SEETO as the transport dimension coordinator of the SEE 2020 Strategy Sustainable Growth Pillar aiming to obtain common understanding on the implementing modalities for the regional action plan and flagship initiatives</li> <li>• Cooperated with the UNECE and SEETO regarding the organization of the Road Safety Workshop</li> <li>• Cooperated with the ISIS PS related to the organization of the ISIS Governing Body meeting to be held on 14 May in Pristina</li> <li>• Cooperated with REC, SWG RRD, SEEFCCA and GWP-Med concerning the implementation of the Environmental Dimension of the SEE 2020 Strategy Sustainable Growth Pillar by the end of June 2014</li> <li>• Cooperated with the UNECE and ISRBC concerning the promotion of water, energy, food, environment nexus as the constituent of the Key Strategy Actions within the Environmental Dimension of the SEE 2020 Strategy Sustainable Growth Pillar</li> <li>• Consultative meeting with REC, GWP-Med and SWG RRD, organized by the RCC Secretariat – Sarajevo, 25 February 2014. <u>RCC role:</u> reaching the agreement with all participating structures on the implementation of the environmental dimension of the SEE 2020 strategy (key strategy actions J.4-J.6) by the end of June 2014</li> <li>• First meeting of the Expert Group on Food and Beverage, 3-4 March 2014, Paris (co-organized with the OECD)</li> </ul>	<ul style="list-style-type: none"> <li>• ``Regional Sector Stakeholders` Conference on Advanced Bio-fuels and Rural Innovation``, organized by CEI – Belgrade, 28 January 2014. <u>RCC role:</u> support to the implementation of activities relevant for the SEDRI initiative and further profiling and enriching of the SEDRI initiative</li> <li>• Preparatory meeting for the 4th SEDRI TF meeting, organized by CEI – Trieste, 27 February 2014. <u>RCC role:</u> support to the implementation of activities relevant for the SEDRI initiative</li> <li>• Consultative meeting with the Joint Service Provision Area Initiative (JSPAI) representatives organized by the JSPAI and RCC Secretariat – Sarajevo, 29 January 2014. <u>RCC role:</u> to present and agree on the common activities in the SEE2020 strategy regional action plan to work on the air traffic key action as well as to start preparatory activities related to the Air Traffic Conference to be held on 22 May in Sarajevo</li> <li>• Second consultative meeting with the JSPAI representatives organized by the JSPAI and RCC Secretariat – Sarajevo, 6 March 2014. <u>RCC role:</u> to finalize the activities in the SEE2020 strategy regional action plan and to continue with the preparatory activities related to the Air Traffic Conference</li> <li>• Organizing Committee in charge of the Road Conference organization to be held on 18-19 September 2014 in Sarajevo, organized by UKI BIH – Sarajevo, 19 March 2014. <u>RCC role:</u> to present the activities undertaken so far and the next plans.</li> <li>• Consultative meeting with REC, SEEFCCA and SWG RRD, organized by the RCC Secretariat – Belgrade, 20 February 2014. <u>RCC role:</u> reaching the agreement with all participating structures on the implementation of the environmental dimension of the SEE 2020 strategy (key strategy actions J.1-J.3) by the end of June 2014</li> <li>• ``Workshop on Water-Food-Energy-Ecosystem Nexus Assessment in the Sava River Basin``, co-organized by the UNECE and ISRBC – Zagreb, 4-6 March 2014. <u>RCC role:</u> presenting the SEE 2020 Strategy`s aspects relevant for the event and animating participating institutions to contribute to the Strategy implementation in particular concerning the need for strengthening the integrated (nexus) approach</li> <li>• OECD Capacity Development Workshop on Industrial Policy, Istanbul, 27-29 January 2014. <u>RCC role:</u> participant</li> </ul>
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<b>Inclusive Growth</b>	<ul style="list-style-type: none"> <li>Information and Consultation of Social Partners on the South East Europe 2020 Strategy Sarajevo, 29 January 2014 (co-organized with Friedrich Ebert Foundation)</li> <li>Third Meeting of the SEE Health Network, Jahorina, 12-13 March 2014</li> </ul>	<ul style="list-style-type: none"> <li>Steering Committee Meeting of the SEE Centre for Entrepreneurial Learning and the workshop organized jointly with the European Training Foundation on updating the Small Business Act, Zagreb, 24-27 February 2014, <u>RCC role</u>: participant</li> <li>Second Conference of the LSEE Research Network on Social Cohesion, London, 26-27 March 2014, <u>RCC role</u>: presentation of the SEE2020 Strategy</li> <li>Meeting with the aim of operationalizing cooperation between UNFPA and SEEHN, organized by UNFPA in cooperation with the Ministry of Health of Romania (currently holding the SEEHN presidency), Bucharest, 4-5 March 2014, <u>RCC role</u>: participant</li> </ul>
<b>Governance for Growth</b>	<ul style="list-style-type: none"> <li>Meeting with the RAI Management – organized by RCC Secretariat, on several occasions in January, February and March 2014. RCC role: exerting strategic leadership.</li> </ul>	<ul style="list-style-type: none"> <li>18th Steering Group Meeting of RAI-organised by the RAI, Munich, 13-14 February 2014. <u>RCC role</u>: representing the region</li> </ul>

***Priority area 2: Justice and home affairs and security cooperation– stability and rule of law***

<b>Objectives:</b>	<b>Activities organized/co-organized by the RCC Secretariat</b>	<b>Participation at events organized by other partners/institutions</b>
<b>Justice and home affairs</b>	<ul style="list-style-type: none"> <li>n/a</li> </ul>	<ul style="list-style-type: none"> <li>Consultations with the European Commission, DG Enlargement, Brussels, 15 and 17 January 2014</li> <li>11<sup>th</sup> Expert Working Group of the Police Cooperation Convention for Southeast Europe-organised by the PCC, Sarajevo, 6-7 March 2014. <u>RCC role</u>: representing the region</li> </ul>



**Priority area 3: Cross-cutting issues – extending participation, widening partnerships**

<b>Objectives:</b>	<b>Activities organized/co-organized by the RCC Secretariat</b>	<b>Participation at events organized by other partners/institutions</b>
<b>Women Entrepreneurship</b>	<ul style="list-style-type: none"> <li>The Stakeholders' meeting in the framework of the SIDA-funded and RCC-coordinated project „Women Entrepreneurship: A Job Creation Engine for South East Europe“, Istanbul, 3 February 2014</li> </ul>	<ul style="list-style-type: none"> <li>Conference on “Practices with Potential to Good Practices on Female Entrepreneurship”, organized by the European Institute for Gender Equality, Athens, 27-28 February 2014. <u>RCC role</u>: participation in voting on selection of best practices within the area of women entrepreneurship, shared the SEE experience with the participants</li> </ul>
<b>Other activities</b>	<ul style="list-style-type: none"> <li>Established co-operation and undertaken a role of the co-organizer of the Sarajevo Business Forum, a regional investment promotion event scheduled for 14-15 May 2014</li> </ul>	

## **ANNEX II**

### **LIST OF MEETINGS AND EVENTS ATTENDED BY THE RCC SECRETARY GENERAL AND THE RCC SECRETARIAT OFFICIALS IN THE PERIOD 1 JANUARY – 31 MARCH 2014**

#### ***GENERAL***

1. Meeting with Minister of Foreign Affairs of Bosnia and Herzegovina – Sarajevo, 14 January 2014 (Secretary General)
2. OSCE Permanent Council meeting (Swiss Chairmanship in Office) – Vienna, 16 January 2014 (Secretary General)
3. 3<sup>rd</sup> Coordination meeting of the SEE2020 Strategy – Brussels, 16 January 2014 (Deputy Secretary General/Head of Programme Department, Head of Unit/Coordinator of the SEE2020 Strategy, Senior Policy Analyst, Inclusive Growth Senior Expert, SEEIC Project Leader, Senior Expert on Sustainable Growth, Senior Expert on Justice and Home Affairs, Expert on Justice and Home Affairs, Senior Expert on Smart Growth)
4. First meeting of the Energy Community - High Level Reflection Group – Vienna, 17 January 2014 (Secretary General)
5. Meeting of the National Coordinators of the Central European Initiative “CEI as Bridge between European (Macro-) Regions/Synergies with International Organizations” – Vienna, 24 January 2014 (Secretary General, Senior Policy Analyst)
6. First preparatory meeting for the 22<sup>nd</sup> OSCE Economic and Environmental Forum “Responding to environmental challenges with a view to promoting co-operation and security in the OSCE area” – Vienna, 27 January 2014 (Secretary General)
7. Workshop on Competitiveness and New Industrial Policy for the Western Balkans - Istanbul, 28-29 January 2014 (Head of Unit/Coordinator of the SEE2020 Strategy)
8. EU Fund for Balkans conference – Brussels, 31 January 2014 (Secretary General)
9. Consultations with the Deputy MFA and officials from the Ministry of Foreign Affairs and European Integration of Moldova – Chisinau, 2-3 February 2014 (Secretary General, Political Advisor)
10. EU Regional Ambassadors meeting – Sarajevo, 4 February 2014 (Secretary General)

11. CEI – Workshop on Monitoring Models / EU funded project “Improving Cooperation in South-East Europe by Actions for Strengthening the Regional Cooperation Council” Project – Konjic, 5-6 February 2014 (RCC Secretariat Staff)
12. 2<sup>nd</sup> Meeting of the Energy Community - High Level Reflection Group – Vienna, 10 February 2014 (Secretary General)
13. SEE Regional Conference of Ombudsman Offices - Ljubljana, 10 February 2014 (Senior Policy Analyst, RCC Intern)
14. Meeting with Director for Western Balkans at the MFA of Austria – Sarajevo, 12 February 2014 (Secretary General)
15. 1<sup>st</sup> Meeting of the SEE 2020 National Coordinators - Sarajevo, 12 February 2014 (Secretary General, Deputy Secretary General, Head of Political Department, Coordinator of SEE 2020 Strategy, Senior Policy Analyst, Senior Expert on Inclusive Growth, Expert on Sustainable Growth, SEEIC Project Leader, Public Affairs Assistant)
16. Workshop "EU, Russia and Turkey - security trends and challenges in the Balkans" – Vienna, 13 February 2014 (Secretary General)
17. Meeting of SEECF Political Directors – Bucharest, 17 February 2014 (Secretary General, Head of Political Department, Senior Political Advisor)
18. 2<sup>nd</sup> Informal meeting of the SEECF Ministers of Foreign Affairs – Bucharest, 18 February 2014 (Secretary General, Head of Political Department, Senior Political Advisor)
19. Coordination meeting CEI-RCC - Trieste, 18 February 2014 (Senior Policy Analyst, Legal and Political Advisor/Head of the SG Office)
20. Conference “European Energy Policy – Challenges for Serbia within the EU Accession Process”– Belgrade, 20 February 2014 (Secretary General)
21. EBRD High-Level Regional Forum “Investing in the Western Balkans” - London, 24 February 2014 (Secretary General, Head of Unit/Coordinator of the SEE2020 Strategy)
22. Coordination meeting between the SEECF Troika, the Regional Cooperation Council Secretariat and the representatives of the EU – Sarajevo, 26 February 2014 (RCC Secretariat Staff)
23. RCC Board meeting – Sarajevo, 27 February 2014 (RCC Secretariat Staff)
24. ETF Entrepreneurial Communities Initiative – Second meeting of the Advisory Board” - Turin, 3-4 March 2014 (Deputy Secretary General/Head of Programme Department)

25. Reconciliation meeting to consolidated quantitative indicators and present qualitative indicators - Paris, 10 March 2014 (Head of Unit/Coordinator of the SEE2020 Strategy, Senior Expert on Smart Growth, Expert on Integrated Growth, Senior Expert on Inclusive Growth and Head of Unit/Senior Expert on Justice and Home Affairs)
26. Consultations with high level officials of Turkey – Ankara, 13-14 March 2014 (Secretary General, SEE 2020 Coordinator, Senior Political Advisor)
27. VII Meeting of the Steering Committee of the project “Improving Cooperation in SEE by Actions for Strengthening the RCC” - Sarajevo, 17 March 2014 (Secretary General, RCC Secretariat Staff)
28. Closing Conference of the project “Improving Cooperation in SEE by Actions for Strengthening the RCC” - Sarajevo, 18 March 2014 (Secretary General, RCC Secretariat Staff)
29. 3<sup>rd</sup> Meeting of the Energy Community - High Level Reflection Group – Brussels, 20 March 2014 (Secretary General)
30. South East Europe 2020 Strategy: Identifying Priority Actions for 2014, Roundtable Meeting – Sarajevo, 20 March 2014 (Head of Unit/Coordinator of the SEE2020 Strategy)
31. Coordination Meeting of Regional Organizations – Istanbul, 20-21 March 2014 (Deputy Secretary General/Head of Programme Department, Head of Political Department)
32. Meeting with IOM Regional Director – Sarajevo, 26 March 2014 (Secretary General, Head of Unit/ Coordinator of the SEE2020 Strategy)
33. Grant agreement signing ceremony between RCC Secretary General and German Ambassador to Bosnia and Herzegovina, on Germany’s support of the work of the RCC Secretariat in 2014 - Sarajevo, 27 March 2014 (Secretary General, Head of Administration, Head of Political Department, Public Affairs Assistant)
34. First Regional Rule of Law Forum for South East Europe - Civil Rights Defenders – Budva, 28 March 2014 (Secretary General)

### ***Integrated Growth***

1. From Practices with Potential to Good Practices on Female Entrepreneurship (European Institute for Gender Equality)– Athens, 27-28 February 2014 (SEEIC Project Leader/Expert on Integrated Growth)
2. Food and Beverages Expert Group meeting – Paris, 4 March 2014 (Expert on Integrated Growth, Head of Unit/Coordinator of the SEE2020 Strategy)

3. Coordination meeting with the World Bank and CEFTA on flagship initiatives (project concept) within Integrated Growth pillar – Vienna, 7 March 2014 (Head of Unit/Coordinator of the SEE2020 Strategy)

### ***Smart Growth***

1. Meetings with representatives of European Commission DG Enlargement: Advisor on Inter-cultural Dialogue and Cultural Heritage, Head of Section in the Unit D3, Regional Cooperation and Programmes and Program Manager in the Unit D3, Regional Cooperation and Programmes – Brussels, 17 January 2014 (Senior Expert on Smart Growth)
2. The Regional Sector Stakeholders Conference on creative industry – Sarajevo, 29 January 2014, organized by the Central European Initiative (CEI) in the scope of the Multi-beneficiary IPA project ‘‘Improving cooperation in SEE by Actions for Strengthening the Regional Cooperation Council’’ (Senior Expert on Smart Growth, Head of TFCS Secretariat)
3. Meeting with Minister of Civil Affairs of Bosnia and Herzegovina – Sarajevo, 30 January 2014 (Senior Expert on Smart Growth)
4. Meeting with Deputy Minister of Culture – Zagreb, 3 February 2014 (Senior Expert on Smart Growth)
5. Meeting with Minister of Culture and Information – Belgrade, 4 February 2014 (Senior Expert on Smart Growth)
6. Meeting with Deputy Minister of Culture – Skopje, 5 February 2014 (Senior Expert on Smart Growth)
7. Meeting with General Secretary of the Ministry of Culture, Youth and Sports – Pristina, 6 February 2014 (Senior Expert on Smart Growth)
8. Meeting with the Minister of Culture – Tirana, 6 February 2014 (Senior Expert on Smart Growth)
9. Meeting with the General Director for Cultural and Artistic Creativity of the Ministry of Culture – Cetinje, 7 February 2014 (Senior Expert on Smart Growth)
10. Meeting with the with the Assistant Minister of Education, Science and Technological Development of the Republic of Serbia, as the Chair of Education Reform Initiative for South East Europe (ERI SEE), acting as the SEE 2020 Strategy dimension coordinator – Belgrade, 10 February 2014 (Senior Expert on Smart Growth)

11. Meeting with the Head of Department for Development of Science and Technology in Croatian Ministry of Science, Education and Sports – Zagreb, 12 February 2014 (Senior Expert on Smart Growth)
12. 8<sup>th</sup> meeting of the RCC Task Force on Culture and Society – Podgorica, 24-25 February 2014 (Senior Expert on Smart Growth)
13. Horizon 2020 Regional Launch Event for Western Balkans: Preparing together for EU Accession through Cooperation on Research and Innovation – Budva, 4 March 2014 (Senior Expert on Smart Growth)
14. Panel discussion on the topic “Science and education – drivers for prosperity in the Danube region” Danube Salon – Berlin, 5 March 2014 (Deputy Secretary General/Head of Programme Department)
15. Conference: Keeping Young People in Employment, Education and/or Training: Common challenges - Shared Solutions – Bucharest, 10-11 March 2014 (Deputy Secretary General/Head of Programme Department)
16. WBC.INCO-NET Final Conference – Vienna, 27-29 March 2014 (Senior Expert on Smart Growth)

### ***Sustainable Growth***

1. Regional Sector Stakeholders Conference „Boosting the growth of local economies by the production of advanced biofuels and rural innovation“, Belgrade, 28 January 2014 (Senior Policy Analyst, Senior Expert on Sustainable Development)
2. Consultation with the Joint Service Provision Area (JSPA) representatives – Sarajevo, 29 January 2014 (Expert on Sustainable Growth)
3. Consultative Meeting with the REC, SEEFCCA and SWG RRD representatives – Belgrade, 20 February 2014 (Senior Expert on Sustainable Growth)
4. Consultative Meeting with REC, SWG, GWP-M representatives – Sarajevo, 25 February 2014 (Senior Expert on Sustainable Growth)
5. Workshop on Water-Food-Energy-Ecosystem Nexus Assessment in the Sava River Basin – Zagreb, 4-6 March 2014 (Senior Expert on Sustainable Growth)
6. 2<sup>nd</sup> round of consultations with the JSPA representatives – Sarajevo, 6 March 2014 (Expert on Sustainable Growth)

### ***Inclusive Growth***

1. Regional Meeting 'Information and Consultation of Social Partners on the SEE2020 strategy' – Sarajevo, 29 January 2014 (Senior Expert on Inclusive Growth)
2. Extraordinary meeting of the Executive Committee of the SEE Health Network – Belgrade, 30-31 January 2014 (Senior Expert on Inclusive Growth)
3. SEECCEL Steering Committee Meeting – Zagreb, 24 February 2014 (Senior Expert on Inclusive Growth)
4. Upgrading the SBA Human Capital Indicators: experts' workshop – Zagreb, 25-26 February 2014, organized by the ETF (Senior Expert on Inclusive Growth)
5. UNFPA - SEEHN working meeting – Bucharest, 3-4 March 2014 (Senior Expert on Inclusive Growth)
6. 3rd Meeting of the SEEHN Network on SEE2020 strategy implementation – Jahorina, 12-13 March 2014 (Senior Expert on Inclusive Growth)
7. Second Conference of the LSEE Research Network on Social Cohesion – London, 27-28 March 2014 (Senior Expert on Inclusive Growth)

### ***Justice and Home Affairs***

1. Police Cooperation Convention for Southeast Europe – Way Ahead Meeting – Ljubljana, 13-14 February 2014 (Head of Unit/Senior Expert on Justice and Home Affairs)
2. Regional Anti-Corruption Initiative (RAI) Steering Group Meeting – Munich, 14 February 2014 (Expert on Justice and Home Affairs)
3. South East Europe 2020 Strategy: Identifying Priority Actions for 2014, Roundtable Meeting – Skopje, 27 February 2014 (Senior Policy Analyst, Expert on Justice and Home Affairs)
4. 11<sup>th</sup> Meeting of the Expert Working Group – Sarajevo, 6-7 March 2014 (Expert on Justice and Home Affairs)

### ***Security Cooperation***

1. 6<sup>th</sup> SEEMIC Forum – Skopje, 23 January 2014 (Senior Advisor on Security Policy Issues)

2. Consultations with representatives of USEUCOM – LNO to NATO, Intelligence Division (ID) EUMS-EEAS INT and the Policy Branch Chief (PCB) ID-EUMS-EEAS - Brussels, 18-20 January 2014 (Senior Advisor on Security Policy Issues)
3. Regional Steering Group (RSG) meeting on Small Arms and Light Weapons of SEESAC – Belgrade, 12 February 2014 (Senior Advisor on Security Policy Issues)

### ***Parliamentary Cooperation***

1. Meeting with the EC Consultant on the preparation of the Study on Parliamentary Cooperation - Sarajevo, 21 February 2014 (Head of the Political Department, Senior Policy Analyst, Senior Expert on Smart Growth)
2. Regional Parliamentary Conference “The Role of Parliaments in Promoting Investments and Competitiveness in the Western Balkans” Belgrade, 3-4 March 2014 (Senior Policy Analyst)
3. 12<sup>th</sup> meeting of the SEECF Parliamentary Dimension Working Group - Bucharest, 16 March 2014 (Senior Policy Analyst, Political Advisor)
4. Inter-parliamentary Seminar "Role of Parliaments in the EU Accession Negotiation Process" – Sofia, 31 March 2014 (Secretary General)

### ***COMMUNICATION AND MEDIA DEVELOPMENT***

1. Covering press aspects of Regional Cooperation Council’s presentation of Champion of Regional Cooperation award for 2013, at the occasion marking 6th RCC anniversary - Sarajevo 27 February 2014 (Secretary General, Spokesperson, Social Media Contributor)
2. Workshop on Experiences of media in reporting on regional cooperation – Prishtina, 7 March 2014 (Spokesperson, Senior Political Advisor)
3. Covering press aspects of Conference on ‘Enhancing Growth through Regional Action – South East Europe 2020 - Sarajevo, 18 March 2014 (Secretary General, Head of Political Department, Coordinator of SEE 2020 Strategy, Senior Policy Analyst, Public Affairs Assistant, Social Media Contributor, SEEIC Project Leader)
4. Participation and covering press aspects at a two-day workshop with SEE journalists devoted to Regional Cooperation Council (RCC)’s South East Europe (SEE) 2020 – Sarajevo, 18-19 March 2014 (Deputy Secretary General, Coordinator of SEE 2020 Strategy, Senior Expert on Inclusive Growth, Senior Expert on Smart Growth, SEEIC Project Leader, Public Affairs Assistant, Social Media Contributor)



5. Meeting with SEECOM President, Secretary and Board Member – Sarajevo, 28 March 2014 (Legal and Political Advisor/Head of Office of the Secretary General, Public Affairs Assistant)

### ***LIAISON OFFICE***

1. Meeting with the Head of Regional Cooperation and Programmes Unit of DG Enlargement– Brussels, 10 January 2014 (Head of LO)
2. Meeting with the Deputy Head of Regional Cooperation and Programmes Unit of DG Enlargement and representatives of OECD – Brussels, 15 January 2014 (Deputy Secretary General/ Head of Programme Department, Head of LO, Head of SEE 2020 Strategy Coordination Unit and RCC Senior Policy Analyst)
3. Meeting with the representative of the World Bank, DG Enlargement, DG Employment - Brussels, 15 January 2014 – World Bank Office (Senior Expert Inclusive Growth, LO Senior Advisor)
4. Meeting with the Head of Unit, DG Employment – Brussels, 15 January 2014 (Senior Expert Inclusive Growth, LO Senior Advisor)
5. Meeting with Deputy Head of Unit, DG Environment - Brussels, 17 January 2014 (Senior Expert Sustainable Growth, LO Senior Advisor)
6. Meeting with the Deputy Head of Regional Cooperation and Programmes Unit of DG Enlargement – Brussels, 22 January 2014 (Head of LO, LO Senior Advisor)
7. Meeting with a Member of the Cabinet of the Commissioner for Enlargement and European Neighbourhood Policy – Brussels, 23 January 2014 (Head of LO, LO Senior Advisor)
8. EPC Policy Briefing “Jobs and Growth: supporting the European recovery” with the Managing Director of IMF and the finance minister of Germany - 28 January 2014 - Brussels, (Head of LO)
9. Meeting of RCC SG with the Deputy Head of the cabinet of the Commissioner for Enlargement and European Neighbourhood Policy – Brussels, 29 January 2014 (Secretary General, Head of LO and LO Senior Advisor)
10. Meeting with the EEAS Director for Western Europe (non-EU), Western Balkans and Turkey – Brussels, 29 January 2014 (Secretary General, Head of LO and LO Senior Advisor)

11. Meeting with Director General for Enlargement – Brussels, 29 January 2014 (Secretary General, Head of LO and LO Senior Advisor)
12. Meeting with the Consultant recruited by DG Enlargement on preparing a study on regional parliamentary cooperation in the Western Balkans / SEE – Brussels, 3 February 2014 (Head of LO and LO Senior Advisor)
13. Meeting with Members of the Macedonian Parliament – Brussels, 14 February 2014 (Head of LO)
14. EPC policy debate : “The Macedonian European future - Prospects and challenges” with Macedonian Deputy Prime Minister – Brussels, 18 February 2014 (Head of LO, LO Senior Advisor)
15. Meeting with the Deputy Director General of the General Secretariat of the Council responsible for Security, Safety and Communication and Information Systems - Brussels, 18 February 2014 (Head of LO, Senior Advisor on Security Policy)
16. Meeting with the Head of UNESCO Office in Brussels – Brussels, 20 February 2014 (Head of LO, LO Senior Advisor)
17. Conference “Montenegro and the Perspectives of the Western Balkans in the EU” - Brussels, 20 February 2014 (Head of LO, LO Senior Advisor)
18. Meeting with the Deputy Head of Regional Cooperation and Programmes Unit of DG Enlargement – Brussels, 21 February 2014 (Head of LO, LO Senior Advisor)
19. Meeting with the Head of IFI Coordination Office - Brussels, 21 February 2014 (LO Senior Advisor)
20. Meeting with the Ambassador of Serbia to the EU – Brussels, 25 February 2014 (Head of LO, LO Senior Advisor)
21. Meeting with the Head of the Administration of EFTA - Brussels, 25 February 2014 (Head of LO, Director of the CEFTA Secretariat)
22. 6<sup>th</sup> Steering Committee meeting of CEFTA – Brussels, 27 February 2014 (Head of LO, LO Senior Advisor)
23. Meeting with Deputy Chief of the Macedonian Mission to the EU – Brussels, 5 March 2014 (Head of LO)
24. EPC/Transparency International debate with the Commissioner for Home Affairs on the first EU Anticorruption report – Brussels, 6 March 2014 (Head of LO)

25. Briefing by the RCC SG in the COWEB working group - Brussels, 10 March 2014 (Secretary General, Head of Political Department, Head of LO, LO Senior Advisor)
26. Meeting with the Head of Regional Cooperation and Programmes Unit of DG Enlargement - Sarajevo, 17 March 2014 (Head of LO, LO Senior Advisor)
27. Meeting with DG Employment representative – Brussels, 21 March 2014 (LO Senior Advisor)
28. “15<sup>th</sup> Forum for Europe”, European Parliament - Brussels, 25 March 2014 (LO Senior Advisor)
29. Consultations of RCC – CEI representatives with representatives of Units A.1. and D.3 of DG Enlargement on the development by RCC of the regional public monitoring mechanism - Brussels, 26 March 2014 (Deputy Secretary General/ Head of Programme Department, Head of LO, Head of SEE 2020 Coordination Unit, Senior Policy Analyst, Smart Growth Senior Expert, LO Senior Advisor, Integrated Growth Expert)
30. Meeting with the Deputy Head of Regional Cooperation and Programs Unit of DG Enlargement - Brussels, 26 March 2014 (Deputy Secretary General/ Head of Programme Department, Head of LO, Head of SEE 2020 Coordination Unit, Senior Policy Analyst, LO Senior Advisor, Integrated Growth Expert)
31. EPC/ISS policy debate “Serbia-Kosovo dialogue: a reality check” - Brussels, 27 March 2014 (Head of LO, LO Senior Advisor)

## ANNEX III

### LIST OF PLANNED EVENTS AND ACTIVITIES OF THE RCC SECRETARIAT IN 2014

#### *Secretary General/ RCC Secretariat Officials*

No.	TITLE	ORGANIZER	PERIOD	LOCATION	MAIN TOPICS	ACTIONS IMPLEMENTED FROM THE WORK PROGRAM
1.	<b>Inaugural Session of SEECP Parliamentary Assembly</b>	Romanian SEECP CiO	10-11 May 2014	Bucharest		
2.	<b>Meeting of the Political Directors of the SEECP</b>	Romanian SEECP CiO	June 2014	Bucharest		
3.	<b>RCC Annual Meeting</b>	RCC Romanian SEECP CiO	June 2014	Bucharest		
4.	<b>Meeting of the Minister of Foreign Affairs of the SEECP</b>	Romanian SEECP CiO	June 2014	Bucharest		
5.	<b>Meeting of the Heads of States/Governments of the SEECP</b>	Romanian SEECP CiO	June 2014	Bucharest		

6.	<b>Third South East European Government Communication Conference (SEECOM)</b>	SEECOM Association/RCC Secretariat/Konrad Adenauer Stiftung/United Nations Development Program	end of September 2014	Split or Rijeka		
7.	<b>Coordination meeting between the SEECP Troika, the RCC Secretariat and the representatives of the European Union</b>		14 October 2014	Sarajevo		
8.	<b>RCC Board Meeting</b>		15 October 2014	Sarajevo		
9.	<b>Third Academy on Media Law in South East Europe</b>	RCC Secretariat in cooperation with: Friedrich Ebert Foundation/OSCE Mission to BiH /ARTICLE 19: Global Campaign for Free Expression/European Association of Public Service Media in South East Europe	October/ November 2014	Belgrade		

*Integrated Growth Pillar/Inclusive Growth Pillar/Monitoring of SEE2020 strategy implementation/implementation of the RCC SWP2014-2016*

<b>No.</b>	<b>TITLE</b>	<b>ORGANIZER</b>	<b>PERIOD</b>	<b>LOCATION</b>	<b>MAIN TOPICS</b>	<b>ACTIONS IMPLEMENTED FROM THE WORK PROGRAM</b>
1.	<b>National Workshop on SEE 2020 Action Plans – Kosovo*</b>	RCC Secretariat/ Government of Kosovo*/ OECD	16 April 2014	Pristina	Identifying national short-term priorities in SEE 2020 – National action plans	2.1.3 SEE 2020 Strategy implementation
2.	<b>National Workshop on SEE 2020 Action Plans – Montenegro</b>	RCC Secretariat/ Government of Montenegro/ OECD	17 April 2014	Podgorica	Identifying national short-term priorities in SEE 2020 – National action plans	2.1.3 SEE 2020 Strategy implementation
3.	<b>4<sup>th</sup> Coordination Board Meeting of the SEE 2020</b>	RCC Secretariat	6 May 2014	Sarajevo	Agreement on the development of regional action plans and the main features of the SEE 2020 monitoring system	2.1.3 SEE 2020 Strategy implementation
4.	<b>2<sup>nd</sup> Meeting of the SEE2020 National Coordinators</b>	RCC Secretariat	7 May 2014	Sarajevo	Agreement on the development of regional action plans and the main features of the SEE 2020 monitoring system	2.1.3 SEE 2020 Strategy implementation
5.	<b>SEEIC Working Group on Investment Policy and Promotion Meeting</b>	RCC Secretariat / CEFTA	13 May 2014	Sarajevo	Establish the mechanism for the implementation of the SEE 2020 actions pertaining to Dimension C. Integration into Global Economy	2.1.3 SEE 2020 Strategy implementation (Integrated growth - A. trade and Investment Integration)
6.	<b>Sarajevo Business Forum</b>		17 May 2014	Sarajevo		

\* This designation is without prejudice to positions on status, and is in line with UNSCR 1244 and the ICJ Opinion on the Kosovo declaration of independence

7.	<b>15<sup>th</sup> Meeting of the SEE Investment Committee</b>	RCC Secretariat	June 2014	TBD		
8.	<b>Meeting of the WG on Labour Mobility</b>	RCC Secretariat	4 June 2014	TBD		2.1.3 SEE 2020 Strategy implementation (Inclusive Growth – J. Social Development)
9.	<b>Meeting of the WG on Social Economy</b>	RCC Secretariat	5 June 2014	TBD		2.1.3 SEE 2020 Strategy implementation (Inclusive Growth – J. Social Development)
10.	<b>2nd meeting of the Food and Beverage Expert Group</b>	RCC Secretariat	July 2014	Sarajevo		
11.	<b>Ministerial Conference on “Job Growth through Sustainable Development”</b>	RCC Secretariat	12 September 2014	TBD		
12.	<b>1<sup>st</sup> technical level meeting on health (with a focus on strengthening inter-sector governance of health or addressing issues of legislation, regulations, standards and procedures related to border controls of people’s movement and trade with all goods that have importance for human health),</b>	RCC Secretariat	September 2014	TBD		
13.	<b>Meeting of the Working Group on Innovation (tentatively planned, have to coordinate with the Smart Growth Pillar)</b>	RCC Secretariat	September 2014	TBD		
14.	<b>2<sup>nd</sup> technical level meetings on employment, labor market issues and social economy development</b>	RCC Secretariat	September & November 2014	TBD		

15.	<b>5<sup>th</sup> Coordination Board Meeting of the SEE 2020</b>	RCC Secretariat	October 2014	Sarajevo		2.1.3 SEE 2020 Strategy implementation
16.	<b>3<sup>rd</sup> Meeting of the SEE2020 National Coordinators</b>	RCC Secretariat	October 2014	Sarajevo		2.1.3 SEE 2020 Strategy implementation
17.	<b>Meeting of the Working Group on Investments</b>	RCC Secretariat	October 2014	TBD		
18.	<b>16<sup>th</sup> SEEIC Meeting</b>	RCC Secretariat	October 2014	TBD		
19.	<b>eSEE Meeting, to assess the potential for expanding broadband penetration and/or working out a roadmap for establishing cross-border e-Services, including health, education and trade</b>	RCC&eSEE	October 2014	TBD		2.1.3 SEE 2020 Strategy implementation (Smart Growth – F. Digital Society)
20.	<b>2<sup>nd</sup> meeting of the Tourism Expert Group</b>	RCC Secretariat	November 2014	TBD		
21.	<b>SEEIC Ministerial Conference</b>	RCC Secretariat	November 2014	Croatia		
22.	<b>1<sup>st</sup> high level meeting on employment – tentative, depending on the progress achieved in the technical work and meetings</b>	RCC Secretariat	November 2014	TBD		



23.	<b>Meeting of the Tourism Expert Group</b>	RCC Secretariat	December 2014	TBD		
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*Sustainable Growth Pillar / Implementation of the RCC SWP 2014-2016*

No.	TITLE	ORGANIZER	PERIOD	LOCATION	MAIN TOPICS	ACTIONS IMPLEMENTED FROM THE WORK PROGRAM
1.	<b>4<sup>th</sup> Sustainable Energy Development Regional Initiative (SEDRI) Task Force meeting</b>	RCC Secretariat, CEI	TBD	Sarajevo	Integrating the outputs of the Sector Stakeholders` Conference into the SEDRI, further implementation of the SEDRI initiative	9. Contribute to increased use of renewable energy, improved energy efficiency and reduced GHG emissions in the region
2.	<b>2<sup>nd</sup> meeting of the ``Group of Friends of Energy Community``</b>	RCC Secretariat, ECS	TBD	Vienna	Informing the Parliamentarians on Energy Community Treaty and SEE 2020 strategy implementation and ensuring the inputs for preparation of tailor-made national parliamentary consultations	9. Contribute to increased use of renewable energy, improved energy efficiency and reduced GHG emissions in the region
3.	<b>1<sup>st</sup> meeting on reduction of GHGs emissions in the region</b>	RCC Secretariat	TBD	Sarajevo	Building upon the target on reduction of GHGs emissions coming from energy sector to be defined under Energy Community framework, the event will discuss necessary actions and schedule in order to reach the overall target for GHGs emission including all relevant sectors contributing to these emissions	9. Contribute to increased use of renewable energy, improved energy efficiency and reduced GHG emissions in the region
4.	<b>1<sup>st</sup> meeting on increasing the share of irrigated agriculture land</b>	RCC Secretariat	TBD	Sarajevo	Preparation of national action plans, exchange of experience, presenting the best European practice	11. Strengthen regional environmental and climate change cooperation

5.	<b>1<sup>st</sup> meeting on increasing the volume of annual forestation</b>	RCC Secretariat	TBD	Sarajevo	Preparation of national action plans, exchange of experience, presenting the best European practice	11. Strengthen regional environmental and climate change cooperation
6.	<b>ISIS Governing Body meeting</b>	RCC Secretariat/DG MOVE/ISIS PS	14 May 2014	Pristina	Give an overview about the assessments conducted in the region with regard to the transposition and implementation of Single European Sky (SES); present the activities with regards to the ISIS II Program	10. Contribute to the development of sustainable and integrated transport in the region
7.	<b>Conference on “Air Transport as a Driver for Development and Economic Prosperity in the South East Europe”</b>	RCC Secretariat/JSPA	22 May 2014	Sarajevo	Discuss enhanced regional airlines’ interconnectivity, national air carrier’s privatisation – opportunities and challenges, economic impact of air transport development	10. Contribute to the development of sustainable and integrated transport in the region
8.	<b>Road Conference</b>	RCC Secretariat/ACE BIH	18-19 September 2014	Sarajevo	Planning and development of the road transport system, management, construction, maintenance, protection of the environment, road safety, and financing of the transport sector	10. Contribute to the development of sustainable and integrated transport in the region
9.	<b>Workshop on building regional capacities on road safety management</b>	RCC/UNECE/SEE TO/Serbian authorities	15-16 October 2014	Belgrade	Legal, institutional, budget and staffing arrangements for road safety management; present a regional survey on the Road Safety Strategy; road safety management practices in different countries	10. Contribute to the development of sustainable and integrated transport in the region

*Justice and Home Affairs*

No.	TITLE	ORGANIZER	PERIOD	LOCATION	MAIN TOPICS	ACTIONS IMPLEMENTED FROM THE RCC SWP
1.	<b>Meeting of the migration management and organised crime experts</b>	RCC Secretariat	May 2014	Zagreb	Future work in regional cooperation in the JHA area, especially in the field of migration management and fighting organised crime	Defining the way forward, draft road map on the future work, gap analyses in the cooperation amongst countries in the region/in relation to the EU
2.	<b>1<sup>st</sup> Working Group on Justice</b>	RCC Secretariat	May/June 2014	TBD	Regional action plan on the implementation of the Justice dimension of the SEE 2020 and quantitative indicators for monitoring of the implementation	
3.	<b>SEECF Justice and Home Affairs Meeting</b>	MoJ Romania (SEECF C-i-O) RCC Secretariat	27 May 2014?	Bucharest		Coordination of drafting and adoption of the Regional Strategy and Action Plan on Justice and Home Affairs
4.	<b>Ministerial Conference on Justice</b>	RCC Secretariat	June 2014	TBD	Adoption of the regional action plan for Justice dimension of the SEE 2020	2.1.3 SEE 2020 Strategy implementation (Governance for Growth – P. Justice)
5.	<b>Brdo process (ministers of the interior)</b>	Slovenia and Croatia (RCC as a co-organiser)	2 June 2014	Brdo pri Kranju	Adoption of the recommendations from gap analyses of the regional cooperation in the field of migration management and fighting organised crime	
6.	<b>Salzburg Forum and Friends (ministers of the interior)</b>	Austria	19 June 2014	Austria		

7.	<b>Meeting of the Chiefs of police and Chiefs of Prosecutor's Office</b>	PCC / GIZ/ RCC Secretariat	2 <sup>nd</sup> half of 2014	TBD	How to improve the cooperation between the police and prosecutors in criminal matters	Strengthen judicial and prosecutorial cooperation in criminal matters, draft the guidelines for cooperation
8.	<b>High level conference on migration management (follow up to the gap analyses of the regional cooperation)</b>	OSCE / RCC Secretariat	October / November 2014	TBD	Implementation of the recommendations from Gap analyses of regional cooperation	

*Smart Growth Pillar / implementation of the RCC SWP 2014-2016*

No.	TITLE	ORGANIZER	PERIOD	LOCATION	MAIN TOPICS	ACTIONS IMPLEMENTED FROM THE RCC SWP
1.	<b>ERI SEE Technical meeting on "Access to education and prevention of early school leaving"</b>	RCC Secretariat ERI SEE	TBD	TBD		2.1.3 SEE 2020 Strategy implementation (Smart Growth – D. Education and Competences)
2.	<b>RCC TFCS Meeting</b>	RCC TFCS Secretariat	26-27 May	Montenegro		Taking over coordination of Ljubljana process; 2.1.3 SEE 2020 Strategy implementation (Smart Growth – G. Culture and Creative Sector)
3.	<b>Workshop on Regional Design Incubators</b>	RCC Secretariat	3 June 2014	Sarajevo		2.1.3 SEE 2020 Strategy implementation (Smart Growth – G. Culture and Creative Sector)
4.	<b>Workshop on A/V sector</b>	RCC Secretariat	10 June 2014	TBD		2.1.3 SEE 2020 Strategy implementation (Smart Growth – G. Culture and Creative Sector)

5.	<b>Thematic meeting on R&amp;D platform “SEE Science Forum”</b>	RCC Secretariat and Croatian Ministry of Education, Science and Sport	October 2014	Split		2.1.3 SEE 2020 Strategy implementation (Smart Growth – E. R&D and Innovation)
6.	<b>Ljubljana Process Conference</b>	RCC Secretariat and TFCS Secretariat	October 2014	TBD		Taking over coordination of Ljubljana process

*Security Cooperation*

No.	TITLE	ORGANIZER	PERIOD	LOCATION	MAIN TOPICS	ACTIONS IMPLEMENTED FROM THE RCC SWP
1.	<b>6<sup>th</sup> SEEMIC Conference</b>		2 <sup>nd</sup> half of 2014			
2.	<b>Second meeting of the Heads of Specialized Parliamentarian Committees for intelligence oversight</b>		2 <sup>nd</sup> half of 2014			
3.	<b>Second Comprehensive Regional Ministerial (defence ministers)</b>		2 <sup>nd</sup> half of 2014			
4.	<b>Consultations with relevant regional security institutions</b>		2 <sup>nd</sup> half of 2014			

## **ANNEX IV**

### **LIST OF OFFICIALS OF THE REGIONAL COOPERATION COUNCIL (RCC) SECRETARIAT**

#### **OFFICE OF THE SECRETARY GENERAL**

1. Mr. Goran Svilanovic, Secretary General
2. Ms. Gordana Demser, Legal and Political Advisor/Head of the Office of the Secretary General
3. Dinka Zivalj, Spokesperson
4. Ms. Jasna Sinancevic, Personal Assistant to the Secretary General
5. Ms. Selma Ahatovic – Lihic, Public Affairs Assistant
6. Mr. Sladjan Rikanovic, Driver/Security

#### **POLITICAL DEPARTMENT**

1. Ms. Stefana Greavu, Head of Political Department (Employment contract took effect on 3 February 2014)
2. Jovan Tegovski, Senior Political Analyst
3. Mr. Efrem Radev, Senior Advisor on Security Policy Issues
4. Mr. Erhan Turbedar, Senior Political Advisor
5. Mr. Dorin Vremis, Political Advisor
6. Advisor – Vacant
7. Ms. Natasa Mitrovic, Assistant to Political Department

#### **PROGRAMME DEPARTMENT**

1. Mr. Gazmend Turdiu, Head of Programme Department, appointed to the Deputy of the Secretary General as of 1 March 2014
2. Ms. Maja Taylor, Assistant to Head of Programme Department

#### **SEE 2020 STRATEGY COORDINATION UNIT**

1. Mr. Sanjin Arifagic, Head of Unit/Coordinator of SEE 2020 Strategy
2. Mr. Mladen Dragasevic, Senior Expert on Smart Growth
3. Expert on Smart Growth – Vacant
4. Miroslav Kukobat, Senior Expert on Sustainable Growth
5. Ms. Amna Redzepagic, Expert on Sustainable Growth
6. Mr. Nand Shani, Senior Expert Inclusive Growth
7. Expert on Governance for Growth – Vacant
8. Ms. Elvira Ademovic, Assistant to Expert Pool

## **JUSTICE AND HOME AFFAIRS UNIT**

1. Ms. Suzana Ivanovic, Head of JHA/Senior Expert on Justice and Home Affairs
2. Mr. Predrag Vujicic, Expert on Justice and Home Affairs

### **- South East Europe Investment Committee (SEEIC) Project**

1. Ms. Dragana Đurica, Project Leader
2. Ms. Nedima Hadžibrišević, Project Assistant

## **BRUSSELS LIAISON OFFICE**

1. Mr. Stanislav Daskalov, Head of Liaison Office
2. Ms. Lidija Topic, Senior Advisor

## **ADMINISTRATION DEPARTMENT**

1. Ms. Mirna Muratovic, Head of Administration (Employment contract took effect on 17 February 2014)
2. Ms. Mirela Mahic, Administration Officer
3. Mr. Sead Filipovic, Finance Officer
4. Mr. Maid Medunjanin, IT Officer
5. Ms. Alma Gadzic, Accountant
6. Ms. Dijana Keselj-Novaković, Translator/Interpreter
7. Ms. Vanja Vekic, Receptionist
8. Mr. Denis Suljic, Driver/Courier
9. Mr. Fikret Kadic, Driver/Courier

## ANNEX V

### LIST OF ABBREVIATIONS

ABC	Association of Balkan Chambers
ACE	Association of Consulting Engineers of Bosnia and Herzegovina
ACI	Airport Council International Europe
ADA	Austrian Development Agency
AEA	Association of the European Airlines
AII	Adriatic-Ionian Initiative
ALAs	Association of Local Authorities
AREC	Adriatic Region Employers' Centre
ATM	Air Traffic Management
BAC	Business Advisory Council
BCSDN	Balkan Civil Society Development Network
BRESCE	UNESCO Venice Regional Bureau for Science and Culture in Europe
bSEE	Task Force Broadband South Eastern Europe Task Force
BfV	Bundesamt für Verfassungsschutz
CAP	Common Agricultural Policy
CARICC	Central Asian Regional Information and Coordination Centre
CEB	Council of Europe Development Bank
CEFTA	Central European Free Trade Agreement
CeGD	Centre for e-Governance Development
CEI	Central European Initiative
CGRS	Commission for Global Road Safety
C-i-O	Chairmanship-in-Office
CoE	Council of Europe
CoMoCoSEE	Council of Ministers of Culture of South-East Europe
COSAP	Conference of the European Integration Parliamentary Committees of States participating in the Stabilization and Association Process
COWEB	Working Group on Western Balkans of the Council of the EU
CP	Contracting Parties
CPESSEC	Centre of Public Employment Services of Southeast European Countries
CPF	Cetinje Parliamentary Forum
CSOs	Civil Society Organizations
CTED	Counter-Terrorism Executive Directorate
DABLAS	Danube and Black Sea Task Force
DCAF	Democratic Control of Armed Forces
DCHOD	Deputy Chief of Defence
DCP	Danube Cooperation Process
DPPI	Disaster Preparedness and Prevention Initiative
EAS	External Action Service
EASA	European Aviation Safety Agency
EBRD	European Bank for Reconstruction and Development
EC	European Commission
ECAA	European Common Aviation Area
ECRB	Energy Community Regulatory Board
ECS	Energy Community Secretariat
ECT	Energy Community Treaty
EEAS	European External Action Service
EHEA	European Higher Education Area
EIB	European Investment Bank
ELFA	European Law Faculty Association
ENIC	European Network of Information Centres
EnC	Energy Community
ERF	European Union Road Federation
ERI SEE	Education Reform Initiative for South Eastern Europe
ERSO	European Road Safety Observatory
eSEE Initiative	Electronic South Eastern Europe Initiative
ESENSEE	Eco Social Economy Network South and East Europe



EU	European Union
EUMS	European Union Military Staff
EUSDR	EU Strategy for the Danube Region
FATF	Financial Action Task Force
FES	Friedrich Ebert Foundation
GIZ	Deutsche Gesellschaft für Internationale Zusammenarbeit
GRECO	Group of States against Corruption
GRSP	Global Road Safety Partnership
GS Council of EU	General Secretariat Council of European Union
GTF	Gender Task Force
HIDAA	High Inspectorate for Declaration and Audit of Assets
ICDT	International Centre for Democratic Transition
ICMPD	International Centre for Migration Policy Development
ICPDR	International Commission for the Protection of the Danube River
ICT	Information and Communication Technologies
IEN	Integrity Expert Network
IFC	International Finance Corporation
IFIs	International Financial Institutions
IFIAG	International Financial Institution Advisory Group
IFP	Infrastructure Project Facilities
ILECUs	International Enforcement Coordination Units
ILO	International Labour Organization
IOE	International Organization of Employers
IOM	International Organization for Migration
IOs	International Organizations
IPA	Instrument for Pre-accession Assistance
IRI	Investment Reform Index
IRF	International Road Federation
IRTAD	International Road Traffic and Accident Database
ISIS	Implementation of Single European Sky in South East Europe
ISRBC	International Sava River Basin Commission
ITF	International Trust Fund for Demining and Mine Victims Assistance
ITUC	International Trade Union Confederation
JPM	Joint Parliamentary Meeting
KOGSEB	Small and Medium – sized Enterprise Development Administration of Turkey
LSE	London School of Economics
MARRI	Migration, Asylum, Refugees Regional Initiative
MB IPA	Multi-Beneficiary Instrument for Pre-accession Assistance
MCAASEES	Marshall Center Alumni Association for Southeast European Security
ME CAA	Montenegrin Civil Aviation Agency
MIDWEB	Migration for Development in the Western Balkans
MIPD	Multi Indicative Planning Document
MoD	Ministry of Defence
MONEYVAL	Committee of Experts on the Evaluation of Anti-Money Laundering Measures and the Financing of Terrorism
MoU	Memorandum of Understanding
NALAS	Network of Associations of Local Authorities of SEE
NARIC	National Academic Recognition Information Centres
NATO	North Atlantic Treaty Organization
NGO	Non-governmental Organization
NI-CO	Northern Ireland Cooperation Overseas
NIPACs	National IPA Coordinators
NOS	NATO Office of Security
OECD	Organisation for Economic Co-operation and Development
OLAF	European Antifraud Office
OCTA	Organized Crime Threat Assessment for South East Europe
OSCE	Organization for Security and Co-operation in Europe
OSINT	Open Source Intelligence
PCC Secretariat	Police Cooperation Convention Secretariat
PE	Private Equity

PFS	Partners for Financial Stability
PHLG	Permanent High Level Group
PIDIN	Partnership for Improvement of Danube Infrastructure and Navigation
PPP	Public Private Partnership
PSO	Peace Support Operations
RACVIAC	Centre for Security Cooperation
RAI	Regional Anticorruption Initiative
RCC	Regional Cooperation Council
RCC TF FBHC	RCC Task Force Fostering and Building Human Capital
RCI	Regional Competitiveness Initiative
REC	Regional Environmental Centre for Central and Eastern Europe
RENA	Regional Environmental Network for Accession
ReSPA	Regional School of Public Administration
RI&O	Regional Initiatives and Organizations
RI&TFs	Regional Initiatives and Task Forces
RNIPA	Regional Network of Investment Promotion Agencies
RSA	Road Safety Audits
RSD	Regional Strategic Document
RSRDI	Regional Strategy for Research and Development for Innovation in Western Balkans
RSI	Road Safety Inspection
RSPC SEE	Regional Secretariat for Parliamentary Cooperation in South East Europe
RTD	Research and Technical Development
SAP+	Stabilization and Association Process Plus (cumulation zone with EU, EFTA, Western Balkans and Turkey)
SECE CRIF	South East and Central European Catastrophe Risk Insurance Facility
SECI	Southeast European Cooperative Initiative
SECI Centre	Southeast European Cooperative Initiative, Regional Centre for Combating Organized Crime
SEDM	South East Europe Defence Ministerial
SEDRI	Sustainable Energy Development Regional Initiative
SEE	South East Europe
SEEC	South East Europe Clearing House
SEECIC	South East European Counter-Intelligence Chiefs Forum
SEECCEL	South East Europe Centre for Entrepreneurial Learning
SEECPC	South-East European Cooperation Process
SEE-ERA.NET	South East European – European Research Area Network
SEE-ERA.NET PLUS	South East European – European Research Area Network Plus
SEEFREC	SEE Firefighting Regional Centre network
SEEHN	SEE Health Network
SEEIC	South East Europe Investment Committee
SEELS	South East European Law School Network
SELEC	Southeast European Law Enforcement Centre
SEEMIC	South East Europe Military Intelligence Chiefs
SEE MoD-GS	South East Europe Ministries of Defence and General Staffs
SEENSA	National Security Authorities of South East Europe Countries
SEE PPP Network	South East Europe Public Private Partnership Network
SEEPAG	Southeast European Prosecutors Advisory Group
SEPCA	Southeast Europe Police Chiefs Association
SEESAC	South East Europe Small Arms and Light Weapons Clearing House
SES	Single European Sky
SEETO	South-East Europe Transport Observatory
SIDA	Swedish Development Agency
SME	Small and medium-sized enterprise
SMEM	Serbian Ministry of Energy and Mining
SPMU	Strategic Police Matters Unit
SSR	Security Sector Reforms
STREW	Structural Reform in Higher Education in Western Balkans Countries
SWG RRD	Standing Working Group on Regional Rural Development
SWP	Strategic Work Programme
SWEROAD	Swedish National Road Consulting

TACSO	Technical Assistance for Civil Society Organizations
TCT	Transport Community Treaty
TEN-T	Trans-European Transport network
TF	Task Force
TFCS	Task Force on Culture and Society
ToR	Terms of Reference
UNCTED	United Nations Counter-Terrorism Executive Directorate
UNDP	United Nations Development Programme
UNECE	United Nations Economic Commission for Europe
UNESCO	United Nations Educational, Scientific and Cultural Organization
UNFCCC	United Nations Framework Convention on Climate Change
UNHCR	United Nations High Commissioner for Refugees
UNISDR	United Nations International Strategy for Disaster Reduction
UNMIK	United Nations Interim Administration Mission in Kosovo
UNODC	United Nations Office on Drugs and Crime
UNSCR	United Nations Security Council Resolution
USAID	United States Agency for International Development
USEUCOM	USA European Command
VC	Venture Capital
WB	World Bank
WBIF	Western Balkans Investment Framework
WBPN	Western Balkans Prosecutor Network
WG	Working Group
WHO	World Health Organization
WINPRO	Witness Protection in the Fight against Serious Crime and Terrorism
WMO	World Meteorological Organization
WPON	Women Police Officers Network